

# **Integrated Report**

**For the Financial year ended 31<sup>st</sup> December 2021**

<b>Table of Contents:</b>		
<b>Serial</b>	<b>Subject</b>	<b>Page</b>
<b>1.</b>	<b>Board of Directors Report</b>	<b>3</b>
<b>2.</b>	<b>Auditors Report</b>	<b>6</b>
<b>3.</b>	<b>Financial Statements for 2021</b>	<b>12</b>
<b>4.</b>	<b>Governance Report 2021</b>	<b>69</b>
<b>5.</b>	<b>Sustainability Report 2021</b>	<b>92</b>



**Al Ain Ahlia Insurance Company (PSC)**

**BOARD OF DIRECTORS' REPORT FOR 2021**

We are pleased to present our 46<sup>th</sup> Annual Report on the company's business activities for 2021 together with the audited financial statements for the year ended 31 December 2021.

As the economic activity in UAE continued its recovery due to fiscal and monetary support and mitigation measures from the government, as a result we have seen a 2.1% growth in the year 2021 compared to a 6% contraction in 2020. As per the latest data from central bank of UAE the economy is expected to grow at a rate of 4.2% in the year 2022. The non-oil sector will continue to improve slightly and expected to grow at 3.9% in 2022. However, the oil economy is expected to bounce back at 5% this year.

The UAE's insurance industry is expected to continue its path to grow with the projected rebound in the economy, reviving business confidence, and robust diversification plans. With all the expectations and challenges ahead, we are happy to announce an increase of 10% in company's net profit for the year end 2021.

The Gross premium income for 2021 amounted to Dh. 1,206,197,209 compared to Dh. 1,207,048,452 in 2020 and net underwriting profit for 2021 amounted to Dh. 131,894,356 compared to Dh. 164,659,870 in 2020.

Reserves for unearned premium amounted to Dh. 69,988,643 compared to Dh. 99,804,833 in 2020 and the net profit achieved by the Company amounted to Dh. 83,255,957 compared to Dh. 75,975,008 in 2020.

The results for each class of business are summarized as follows:

#### MARINE AND AVIATION

The total premium written amounted to Dh. 49,905,149 compared to Dh. 42,835,434 in 2020. The company's share in paid and outstanding claims amounted to Dh. (1,776,917) compared to Dh. 2,795,105 in 2020 and reserves for unearned premiums amounted to Dh. 1,196,957 compared to Dh. 1,000,597 in 2020.

#### NON-MARINE

The total premium written amounted to Dh. 1,156,292,060 compared to Dh. 1,164,213,017 in 2020. The company's share in paid and outstanding claims amounted to Dh. 91,637,124 compared to Dh. 103,525,554 in 2020 and reserves for unearned premiums amounted to Dh. 68,791,686 compared to Dh. 98,804,236 in 2020.

#### INVESTMENTS AND OTHER INCOME

Investment income for the year amounted to Dh. 35,849,886 compared to Dh. 9,824,442 in 2020.

## PROFIT DISTRIBUTION

After the deduction of the required provisions for unearned premiums and outstanding claims, we suggest the approval of the following:

	<u>Dirham</u>
Proposed dividend @ 30% per share	45,000,000/-

The Board of Directors, on behalf of the Company, would like to express their gratitude and appreciation to His Highness Sheikh Khalifa Bin Zayed Al Nahyan, President of the United Arab Emirates and the Ruler of Abu Dhabi and His Highness Sheikh Mohammed Bin Zayed Al Nahyan, the Crown Prince for their assistance to the national Companies.

The Board of Directors also thanks all persons and organizations dealing with the Company within and outside the country and wishes to express their appreciation to the Management and Employees of the Company for their genuine efforts which contributed largely to this year's achievements.



**The Board of Directors**



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## **Independent Auditor’s Report To the Shareholders of Al Ain Ahlia Insurance Company P.S.C.**

### **Report on the Audit of the Consolidated Financial Statements**

#### **Opinion**

We have audited the consolidated financial statements of Al Ain Ahlia Insurance Company P.S.C. and its subsidiary (together the “Group”), which comprise the consolidated statement of financial position as at 31 December 2021, and the consolidated statement profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2021, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISA). Our responsibilities under those standards are further described in the *Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants’ *International Code of Ethics for Professional Accountants* (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with the requirements of the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the Group for the year ended 31 December 2021. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

## Independent Auditor's Report

To the Shareholders of Al Ain Ahlia Insurance Company P.S.C.

### Report on the Audit of the Consolidated Financial Statements (continued)

#### Key Audit Matters (continued)

##### i) Valuation of technical reserves

The estimation of liabilities arising from insurance contracts such as unearned premiums reserve, outstanding claims reserve, claims incurred but not reported reserve and unallocated loss adjustment expenses reserve as disclosed in Note 11 to the consolidated financial statements, involves a significant degree of judgement. These liabilities are based on the pattern of risk distributions over coverage period, the best-estimated ultimate cost of all claims incurred but not settled at a given date, whether reported or not, together with the related claims handling costs and persistency (including consideration of policyholder behavior). Actuarial computations have been used to determine these reserves. Underlying these computations are a number of explicit or implicit assumptions relating to the expected settlement amount and settlement patterns of claims. Since the determination of such reserves requires the expertise of an external valuation expert who incorporates significant assumptions, judgements and estimations, the valuation of these reserves was significant to our audit.

We assessed management's calculations of the technical reserves by performing the following procedures:

- Understood the governance process in place to determine the insurance contract liabilities;
- Tested the underlying Group data to source documentation on sample basis;
- Evaluated competence, capabilities and objectivity of management's actuarial specialist;
- Using our actuarial specialist team members, we applied our industry knowledge and experience, and compared the methodology, models and assumptions used against recognised actuarial practices; and
- Using our actuarial specialist team members, we checked the mathematical accuracy of the methodology applied on selected classes of business, particularly focusing on the largest and most uncertain reserves.

##### ii) Revenue recognition

Gross premiums comprise the total premium receivable for the whole period of cover by contracts entered into during the accounting period, and are recognised on the date on which the policy commences. At the end of each year, a proportion of net retained premiums is provided for as an unearned premium reserve to cover portions of risk that have not expired at the reporting date. The reserve is required to be calculated in accordance with the requirements of the UAE Insurance Law relating to insurance companies.

We assessed management's calculation of gross premiums amounting to AED 1,206 million and net unearned premium reserve amounting to AED 70 million (note 11) by performing audit procedures, which included among others:

- We assessed whether the Group's revenue recognition policies complied with IFRS and tested the implementation of those policies. Specifically, we considered whether the premium on policies are accounted for on the date of inception of policies, by testing a sample of revenue items to policy contracts.
- We evaluated and tested the operating effectiveness of the internal controls over the recording of revenue in the correct period.
- We compared the unearned premium reserve balance as per the consolidated financial statements to the reserve balance computed by the Group's actuary.



## Independent Auditor's Report

To the Shareholders of Al Ain Ahlia Insurance Company P.S.C.

### Report on the Audit of the Consolidated Financial Statements (continued)

#### Key Audit Matters (continued)

##### ii) Revenue recognition (continued)

- We recalculated the unearned premium reserve based on the earning period of policy contracts existing as of 31 December 2021.
- We tested written policies on a sample basis where revenue was recorded close to year end and subsequent to year end, and evaluated whether these were recorded in the appropriate accounting period.

#### Other Information

The Board of Directors are responsible for the other information contained in the consolidated financial statements which comprises the information included in the *Board of Directors' Report*, but which does not include the consolidated financial statements and our auditors' report thereon. Our opinion on the consolidated financial statements does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Other matter

The consolidated financial statements of the Group for the year ended 31 December 2020 were audited by another auditor who expressed unqualified opinion on 28 February 2021.

### Responsibilities of the Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS and their preparation in compliance with the applicable provisions of the UAE Federal Law No. 2 of 2015, as amended and UAE Federal Law No. 6 of 2007, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.





## **Independent Auditor's Report**

**To the Shareholders of Al Ain Ahlia Insurance Company P.S.C.**

### **Report on the Audit of the Consolidated Financial Statements (continued)**

#### **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities of the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



**Independent Auditor's Report  
To the Shareholders of Al Ain Ahlia Insurance Company P.S.C.**

**Report on the Audit of the Consolidated Financial Statements (continued)**

**Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (continued)**

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**Report on Other Legal and Regulatory Requirements**

Further, as required by the Federal Law No. 6 of 2007 on the Establishment of the Insurance Authority and Organisation of the Insurance Operations and UAE Federal Law No. 2 of 2015, as amended, we report that:

- i) we have obtained all the information and explanations we considered necessary for the purposes of our audit;
- ii) the consolidated financial statements have been prepared and comply, in all material respects, with the applicable provisions of the Federal Law No. 6 of 2007 on Establishment of the Insurance Authority and Organization of the Insurance Operations and UAE Federal Law No. 2 of 2015, as amended;
- iii) the Company has maintained proper books of account;
- iv) the financial information included in the Board of Directors' Report, in so far as it relates to these consolidated financial statements, is consistent with the books of account of the Company;
- v) as disclosed in note 8 to the consolidated financial statements of the Group discloses purchases or investments in shares during the year ended 31 December 2021;
- vi) note 17 to the consolidated financial statements discloses material related party transactions, and the terms under which they were conducted;
- vii) The Group did not make any social contributions made during the financial year ended 31 December 2021; and

**Independent Auditor's Report****To the Shareholders of Al Ain Ahlia Insurance Company P.S.C.****Report on Other Legal and Regulatory Requirements (continued)**

- viii) based on the information that has been made available to us, nothing has come to our attention which causes us to believe that the Group has contravened during the financial year ended 31 December 2021 any of the applicable provisions of the Federal Law No. 6 of 2007 on the Establishment of the Insurance Authority and Organization of the Insurance Operations and UAE Federal Law No. 2 of 2015, as amended, or of its Articles of Association, which would materially affect its activities or its financial position as at 31 December 2021.

A handwritten signature in blue ink that reads "Grant Thornton".

**GRANT THORNTON****Farouk Mohamed****Registration No: 86****Abu Dhabi, United Arab Emirates****Date: 24 February 2022**

**Al Ain Ahlia Insurance Company P.S.C.**

Consolidated financial statements and independent  
auditor's report

For the year ended 31 December 2021

**Composition of Board of Directors**

<b>Chairman:</b>	H.E. Mohamed Jouan Rashed Albadi Aldhaheri
<b>Vice Chairman:</b>	H.E. Khaled Mohamed Jouan Albadi Aldhaheri
<b>Directors:</b>	H.E. Sheikh Zayed Bin Suuroor Bin Mohd. AL Nahyan
	H.E. Saeed Ahmad Omran Almazrouei
	H.E. Ghaith Hammel Khadim Alghaith Alqubaisi
	H.E. Mohamed Abduljabbar Abdulmohsen Ahmed Alsayegh
	H.E. Faysal Jasim Mohamed Al Khalufi
<b>General Manager</b>	Mr. Mohammed Mazhar Hamadeh
<b>Address:</b>	P.O. Box 3077 Abu Dhabi United Arab Emirates
<b>External auditors:</b>	Grant Thornton – UAE






**Al Ain Ahlia Insurance Company P.S.C.**  
**Consolidated financial statements**

**Consolidated statement of financial position**  
**As at 31 December 2021**

	Notes	2021 AED'000	2020 AED'000
<b>ASSETS</b>			
Property and equipment	5	773,767	790,513
Investment properties	6	78,242	74,342
Intangible assets		362	715
Statutory deposits	7	10,000	10,000
Financial assets carried at FVTOCI	8	451,758	301,243
Financial assets carried at FVTPL	9	-	445
Insurance receivables	10	218,105	230,415
Reinsurance contract assets	11	1,078,256	986,495
Other receivables and prepayments		65,947	55,167
Term deposits	12	158,972	165,954
Cash and cash equivalents	13	152,258	145,125
<b>TOTAL ASSETS</b>		<b>2,987,667</b>	<b>2,760,414</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Capital and reserves</b>			
Share capital	14	150,000	150,000
Legal reserve	15	75,000	75,000
General reserve	15	600,000	600,000
Technical reserve	15	8,083	8,083
Reinsurance default reserve	15	10,190	4,968
Investment revaluation reserve	15	198,643	113,939
Retained earnings		259,032	218,500
<b>TOTAL EQUITY</b>		<b>1,300,948</b>	<b>1,170,490</b>
<b>LIABILITIES</b>			
Provision for employees' end of service benefits	18	41,512	40,570
Insurance and other payables	16	355,308	298,240
Insurance contract liabilities	11	1,247,134	1,210,915
Reinsurance deposit retained		28,198	25,169
Accruals and deferred income		14,567	15,030
<b>TOTAL LIABILITIES</b>		<b>1,686,719</b>	<b>1,589,924</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>2,987,667</b>	<b>2,760,414</b>

To the best of our knowledge, the consolidated financial statements present fairly in all material respects the financial condition, results of operation and cash flows of the Group as of, and for, the year ended 31 December 2021.

These consolidated financial statements were approved by the Board of Directors and authorised for issue on 21 February 2022 and signed on its behalf by:

 _____ Chairman	 _____ General Manager	 _____ Chief Financial Officer
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The accompanying notes from 1 to 33 form an integral part of these consolidated financial statements.

	Notes	2021 AED'000	2020 AED'000
Gross premiums written	20	1,206,197	1,207,048
Reinsurance premium ceded	20	(1,044,373)	(993,601)
<b>Net premium</b>	20	<b>161,824</b>	213,447
Net change in unearned premium		29,816	37,568
<b>Net premium earned</b>		<b>191,640</b>	251,015
Commission earned		133,900	118,099
Commission incurred		(98,123)	(86,657)
<b>Gross underwriting income</b>		<b>227,417</b>	282,457
Gross claims paid	21	(783,488)	(3,776,370)
Reinsurance share of claims paid	21	667,901	3,639,316
<b>Net claims paid</b>	21	<b>(115,587)</b>	(137,054)
Change in insurance contract liabilities		(32,778)	1,751,909
Change in reinsurance contract assets		58,504	(1,721,175)
<b>Net claims incurred</b>		<b>(89,861)</b>	(106,320)
Other underwriting income		4,320	1,910
Other underwriting expenses		(9,983)	(13,387)
<b>Net underwriting income</b>		<b>131,893</b>	164,660
Income from investments, net	22	17,370	14,612
Income/(loss) from investment properties, net	6	5,033	(7,746)
Other income		13,447	2,958
General and administrative expenses	23	(84,489)	(98,509)
<b>PROFIT FOR THE YEAR</b>	19	<b>83,254</b>	75,975
Basic and diluted earnings per share (AED)	24	5.55	5.07

The accompanying notes from 1 to 33 form an integral part of these consolidated financial statements.

	Note	2021 AED'000	2020 AED'000
<b>Profit for the year</b>		<b>83,254</b>	75,975
<b>Other comprehensive income/ (loss)</b>			
<i><u>Items that will not be subsequently reclassified to profit or loss:</u></i>			
Change in fair value of equity instruments carried at FVTOCI	8	<b>86,765</b>	(13,343)
<i><u>Items that may be subsequently reclassified to profit or loss:</u></i>			
Change in fair value of debt instruments measured at FVTOCI	8	<b>(2,061)</b>	811
<b>Total other comprehensive income/ (loss) for the year</b>		<b>84,704</b>	(12,532)
<b>TOTAL COMPREHENSIVE INCOME FOR THE YEAR</b>		<b>167,958</b>	63,443

The accompanying notes from 1 to 33 form an integral part of these consolidated financial statements.

	Share capital AED'000	Statutory reserve AED'000	General reserve AED'000	Technical reserve AED'000	Reinsurance default reserve AED'000	Investment revaluation reserve AED'000	Retained earnings AED'000	Total equity AED'000
Balance as at 1 January 2021	150,000	75,000	600,000	8,083	4,968	113,939	218,500	1,170,490
Net profit for the year	-	-	-	-	-	-	83,254	83,254
Other comprehensive income for the year	-	-	-	-	-	84,704	-	84,704
Dividends paid (Note 26)	-	-	-	-	-	-	(37,500)	(37,500)
Transfer to reinsurance default reserve	-	-	-	-	5,222	-	(5,222)	-
Balance as at 31 December 2021	<b>150,000</b>	<b>75,000</b>	<b>600,000</b>	<b>8,083</b>	<b>10,190</b>	<b>198,643</b>	<b>259,032</b>	<b>1,300,948</b>
Balance as at 1 January 2020	150,000	75,000	600,000	8,083	-	126,471	199,993	1,159,547
Net profit for the year	-	-	-	-	-	-	75,975	75,975
Other comprehensive loss for the year	-	-	-	-	-	(12,532)	-	(12,532)
Dividends paid (Note 26)	-	-	-	-	-	-	(52,500)	(52,500)
Transfer to reinsurance default reserve	-	-	-	-	4,968	-	(4,968)	-
Balance as at 31 December 2020	<b>150,000</b>	<b>75,000</b>	<b>600,000</b>	<b>8,083</b>	<b>4,968</b>	<b>113,939</b>	<b>218,500</b>	<b>1,170,490</b>

The accompanying notes from 1 to 33 form an integral part of these consolidated financial statements.

	Notes	2021 AED'000	2020 AED'000
<b>OPERATING ACTIVITIES</b>			
Profit for the year		83,254	75,975
<b>Adjustments for:</b>			
Depreciation of property and equipment	5	16,572	16,908
Amortization of intangible assets		353	405
Change in fair value of investment properties	6	(3,900)	10,331
Change in fair value of investments carried at FVTPL	9	60	444
(Gain)/loss on sale of investments carried at FVTPL		(15)	5,138
Provision for expected credit losses	10	1,536	4,964
Interest and dividend income		(17,454)	(20,335)
Provision for employees' end of service benefits	18	1,796	4,949
<b>Cash flow from operating activities before movement in working capital</b>			
		82,202	98,779
Change in reinsurance contracts assets		(91,761)	1,673,065
Change in insurance contracts liabilities		36,219	(1,741,367)
Change in insurance receivables		10,774	(17,370)
Change in other receivables and prepayments		(10,780)	(18,873)
Change in insurance and other payables		57,068	48,705
Change in accruals and deferred income		(463)	2,333
Change in reinsurance deposits retained		3,029	6,545
<b>Cash generated from operations</b>		86,288	51,817
Employees' end of service benefits paid	18	(854)	(5,182)
<b>Net cash generated from operating activities</b>		85,434	46,635
<b>INVESTING ACTIVITIES</b>			
Purchase of property and equipment	5	(134)	(566)
Purchase of intangible assets		-	(62)
Transfer to replacement reserve	5	308	-
Purchase of financial assets carried at FVTOCI	8	(65,811)	(31,183)
Proceeds from sale of financial assets carried at FVTOCI	8	-	2,185
Proceeds from sale of financial assets carried at FVTPL		400	19,974
Decrease in term deposits maturing for more three months		6,982	32,521
Proceeds from sale of property & equipment		-	292
Interest and dividend received		17,454	20,335
<b>Net cash (used in)/generated from investing activities</b>		(40,801)	43,496
<b>FINANCING ACTIVITIES</b>			
Dividends paid	26	(37,500)	(52,500)
<b>Net cash used in financing activity</b>		(37,500)	(52,500)
<b>NET INCREASE IN CASH AND CASH EQUIVALENTS</b>			
		7,133	37,631
Cash and cash equivalents at the beginning of the year		145,125	107,494
<b>CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR (note 13)</b>		152,258	145,125

The accompanying notes from 1 to 33 form an integral part of these consolidated financial statements.



## **1 Legal status and principal activities**

Al Ain Ahlia Insurance Company P.S.C. (the “Company”) is incorporated in Abu Dhabi with limited liability by Law No. (18) of 1975. Al Ain Ahlia Insurance Company P.S.C. is registered as a public shareholding company in accordance with the Federal Law No. (2) of 2015, as amended. The Company is subject to the regulations of the UAE Federal Law no. 6 of 2007 on Establishment of Insurance Authority and Organization of its Operations and is registered in the Insurance Companies Register of the Central Bank of the United Arab Emirates (“CBUAE”) (formerly, UAE Insurance Authority (“IA”)) under registration number 3.

The Federal Decree-Law No. (26) of 2020 which amend certain provisions of Federal Law No. (2) of 2015, as amended on Commercial Companies was issued on 27 September 2020 and the amendments came into effect on 2 January 2021, however, some of the amended articles refer to further executive regulations to be issued. The Company is in the process of reviewing the new provisions and will apply the requirements thereof no later than one year from the date on which the amendments came into effect.

The Federal Decree Law No. (24) of 2020 which amends certain provisions of the UAE Federal Law No. (6) of 2007 on Establishment of Insurance Authority and Organization of its Operations was issued on 27 September 2020 and the amendments came into effect on 2 January 2021. Effective 2 January 2021, the Insurance Sector became under the supervision and authority of the CBUAE.

Federal Law By Decree No. 32 of 2021 on Commercial Companies (the “New Companies Law”) was issued on 20 September 2021 with an effective date of 2 January 2022, and will entirely replace Federal Law No. 2 of 2015, as amended, on Commercial Companies, as amended. The Group has twelve months from the effective date to comply with the provisions of the New Companies Law.

The Company is domiciled and operates in the UAE and its registered address is P.O. Box 3077, Abu Dhabi, United Arab Emirates. The Company’s ordinary shares are listed on the Abu Dhabi Securities Exchange.

The Company’s principal activity is underwriting of all classes of insurance in accordance with the provisions of the UAE Federal Law No. (6) of 2007 regarding the Establishment of the Insurance Authority and Insurance Operations.

The Company had 215 employees as of 31 December 2021 (31 December 2020: 226).

The consolidated financial statements comprises the Company and its subsidiary, Al Bandar Investment one person company L.L.C 100% owned by the Company, (together referred to as “the Group”).

## **2 General information**

### **2.1 Statement of compliance**

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards and applicable requirements of the Federal Law No. (6) of 2007 Concerning the Establishment of the Insurance Authority & Organization of the Insurance Operations, the Federal Law No. (2) of 2015, as amended Concerning the Commercial Companies which has come into effect from 1 July 2015 and Insurance Authority Board Decision No. (25) of 2014 Pertinent to Financial Regulations for Insurance Companies.

## 2 General information (continued)

### 2.2 Standards, interpretations and amendments to existing standards

#### **Standards, interpretations and amendments to existing standards that are effective in 2021**

In the current period, the Group has applied the following amendments to IFRSs issued by the International Accounting Standards Board (“IASB”) that are mandatorily effective for an accounting period that begins on or after 1 January 2021. The application of these amendments to IFRSs has not had any material impact on the amounts reported for the current and prior periods but may affect the accounting for the Group’s future transactions or arrangements.

- COVID-19-related rent concessions beyond 30 June 2021 (Amendments to IFRS 16)
- Interest Rate Benchmark Reform Phase 2 IFRS 9, IAS 39, IFRS 7, IFRS 4, and IFRS 16.

These amendments do not have a significant impact on these consolidated financial statements and therefore the disclosures have not been made.

#### **Standards and interpretations in issue but not yet effective and has not been adopted early by the Group**

The impact of the new standards, interpretations and amendments that are issued, but not yet effective, up to the date of issuance of the Group’s financial statements are disclosed below. The Group intends to adopt these standards, if applicable, when they become effective.

#### **IFRS 17 Insurance Contracts (effective for accounting period beginning on or after 1 January 2023 with earlier application permitted as long as IFRS 9 and IFRS 15 are also applied)**

IFRS 17 Insurance contracts combine features of both a financial instrument and a service contract. In addition, many insurance contracts generate cash flows with substantial variability over a long period. To provide useful information about these features, IFRS 17:

- combines current measurement of the future cash flows with the recognition of profit over the period that services are provided under the contract;
- presents insurance service results (including presentation of insurance revenue) separately from insurance finance income or expenses; and
- requires an entity to make an accounting policy choice of whether to recognise all insurance finance income or expenses in profit or loss or to recognise some of that income or expenses in other comprehensive income.

The key principles in IFRS 17 are that an entity:

- identifies as insurance contracts those contracts under which the entity accepts significant insurance risk from another party (the policyholder) by agreeing to compensate the policyholder if a specified uncertain future event (the insured event) adversely affects the policyholder;
- separates specified embedded derivatives, distinct investment components and distinct performance obligations from the insurance contracts;
- divides the contracts into groups that it will recognise and measure;

## **2 General information (continued)**

### **2.2 Standards, interpretations and amendments to existing standards (continued)**

#### **Standards and interpretations in issue but not yet effective and has not been adopted early by the Group (continued)**

- recognises and measures groups of insurance contracts at:
  - i. a risk-adjusted present value of the future cash flows (the fulfilment cash flows) that incorporates all of the available information about the fulfilment cash flows in a way that is consistent with observable market information; plus (if this value is a liability) or minus (if this value is an asset)
  - ii. an amount representing the unearned profit in the group of contracts (the contractual service margin);
- recognises the profit from a group of insurance contracts over the period the entity provides insurance cover, and as the entity is released from risk. If a group of contracts is or becomes loss-making, an entity recognises the loss immediately;
- presents separately insurance revenue (that excludes the receipt of any investment component), insurance service expenses (that excludes the repayment of any investment components) and insurance finance income or expenses; and
- discloses information to enable users of consolidated financial statements to assess the effect that that contracts within the scope of IFRS 17 have on the financial position, financial performance and cash flows of an entity.

IFRS 17 includes an optional simplified measurement approach, or premium allocation approach, for simpler insurance contracts. Group is currently evaluating the expected impact.

## **3 Significant accounting policies**

### **3.1 Basis of preparation**

The consolidated financial statements are prepared on an accrual basis and under the historical cost except for investment properties and certain financial instruments that are measured at fair values as at the end of each reporting date.

The consolidated financial statements are presented in UAE Dirhams (AED) being the functional and presentation currency of the Group. All the financial information has been presented in these consolidated financial statements has been rounded off to nearest thousands (AED'000) except where otherwise indicated.

The Group presents its consolidated statement of financial position in order of liquidity. An analysis regarding recovery or settlement of assets and liabilities within 12 months after the consolidated statement of financial position date (current) and more than 12 months after the consolidated statement of financial position date (non-current) is presented in note 28.

### 3 Significant accounting policies (continued)

#### 3.2 Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and its subsidiary. Control is achieved when the Group:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The consolidated financial statements include:

Name of subsidiary	Principal activity	Country of incorporation
Al Bandar Investment owned by Al Ain Ahlia Insurance one person company LLC	Investment management in commercial enterprises, retail trade enterprises, oil and natural gas, agricultural enterprises, industrial enterprises, educational enterprises and tourist enterprises.	United Arab Emirates

Al Ain Ahlia Insurance Company P.S.C. has control over the above company and derives economic benefit from equity holdings. The Company is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity via management agreements and accordingly, the entity is consolidated as wholly owned subsidiary in these consolidated financial statements. Accordingly, the consolidated financial statements incorporate 100% of the assets, liabilities, income and expenses of the above company.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Group has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Group considers all relevant facts and circumstances in assessing whether or not the Group's voting rights in an investee are sufficient to give it power, including:

- the size of the Company's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the Company, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Company has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

### **3 Significant accounting policies (continued)**

#### **3.2 Basis of consolidation (continued)**

Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Company gains control until the date when the Company ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the consolidated financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

#### **3.3 Insurance contracts**

##### **3.3.1 Product classification**

Insurance contracts are those contracts for which the Group (the insurer) has accepted the significant insurance risk from another party (policyholder) by agreeing to compensate the policyholder if a specified uncertain future event (the insured event) adversely affects the policyholder. As a general guideline, the Group determines whether it has significant insurance risk by comparing benefits paid with benefits payable if the insured event did not occur. An insurance contract can also transfer financial risk.

Financial risk is the risk of a possible future change in one or more of a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of price or rates, credit rating or credit index or other variable provided in case of a non-financial variable, that the variable is not specific to a party to the contract.

Once a contract has been classified as an insurance contract, it remains an insurance contract for the remainder of its lifetime even if the insurance risk reduces significantly during this period unless all rights and obligations are extinguished or expire. An investment contract can however be classified as an insurance contract after its inception if the insurance risk becomes significant.

##### **3.3.2 Recognition and measurement**

Insurance contracts are classified into two main categories, depending on the nature of the risk, duration of the risk and whether or not the terms and conditions are fixed.

These contracts are general insurance contracts and life assurance contracts.



### **3 Significant accounting policies (continued)**

#### **3.3 Insurance contracts (continued)**

##### **3.3.2 Recognition and measurement**

###### **3.3.2.1 General insurance contracts**

Premiums are recognised as revenue (earned premiums) proportionally over the period of coverage. The portion of premium received on in-force contracts that relates to unexpired risks at the end of the reporting period is reported as the unearned premium liability. Premiums are shown in the consolidated statement of profit or loss and other comprehensive income before deduction of commission.

Claims and loss adjustment expenses are charged to the consolidated statement of profit or loss and other comprehensive income as incurred based on the estimated liability for compensation owed to contract holders or third parties damaged by the contract holders.

###### **3.3.2.2 Life assurance contracts**

In respect of the short-term life assurance contracts, premiums are recognised as revenue (earned premiums) proportionately over the period of coverage. The portion of the premium received in respect of in-force contracts that relates to unexpired risks at the end of the reporting period is reported as the unearned premium liability. Premiums are shown in the consolidated statement of profit or loss and other comprehensive income before the deduction of the commission.

In respect of long-term life assurance contracts, premium are recognised as revenue (earned premiums) when they become payable by the contract holder. Premiums are shown in the consolidated statement of profit or loss and other comprehensive income before deduction of commission.

A liability for contractual benefits that are expected to be incurred in future is recorded when the premiums are recognised. The liability is based on the assumptions as to mortality, persistency, maintenance expenses and investment income that are established at the time the contract is issued. A margin for adverse deviation is included in the assumptions.

Where a life assurance contract has a single premium or limited number of premium payments due over a significantly shorter period than the period during which the benefits are provided, the excess of the premiums payable over the valuation premiums is deferred and recognised as income in line with the decrease of unexpired insurance risk of the contract in-force or for annuities in force, in line with the decrease of the amount of future benefits expected to be paid.

The liabilities are recalculated at the end of each reporting period using the assumptions established at the inception of the contract.

Claims and benefits payable to contract holders are recorded as expenses when they are incurred.

###### **3.3.3 Reinsurance contracts**

Contracts entered into by the Group with reinsurers under which the Group is compensated for losses on one or more contracts issued by the Group and that meet the classification requirements for insurance contracts are recognised as reinsurance contracts. Contracts that do not meet these classification requirements are classified as financial assets. Insurance contracts entered into by the Group under which the contract holder is another insurer, are included in insurance contracts. The benefits to which the Group is entitled under its reinsurance contracts are recognised as reinsurance contract assets.

### **3 Significant accounting policies (continued)**

#### **3.3 Insurance contracts (continued)**

##### **3.3.3 Reinsurance contracts (continued)**

The Group assesses its reinsurance contract assets for impairment on a regular basis. If there is objective evidence that the reinsurance contract assets are impaired, the Group reduces the carrying amount of the reinsurance contract assets to their recoverable amounts and recognises that impairment loss in the consolidated statement of profit or loss and other comprehensive income. Amounts recoverable from or due to reinsurers are measured consistently with the amounts associated with the reinsured insurance contracts and in accordance with the terms of each reinsurance contract. Reinsurance liabilities are primarily premiums payable for reinsurance contracts and are recognised as expenses when due.

The Group also assumes reinsurance risk in the normal course of business for life assurance and general insurance contracts where applicable. Premium and claims on assumed reinsurance contracts are recognised as revenue or expenses in the same manner as they would be if the reinsurance were considered direct business, taking into account the product classification of the reinsured business. Reinsurance liabilities represent balances due to reinsurance companies. Amounts payable are estimated in a manner consistent with the related reinsurance contract.

Reinsurance assets or liabilities are derecognised when the contractual rights are extinguished or expire or when the contract is transferred to another party.

##### **3.3.4 Insurance contract liabilities**

###### **3.3.4.1 Unearned premium reserve**

At the end of the reporting period, proportions of net retained premium of the general insurance, group life and medical insurance are provided, based on actuarial estimates obtained from an independent actuary, to cover portions of risks which have not expired on time proportion basis except for marine which is calculated at 25%.

###### **3.3.4.2 Outstanding claims reserve**

Insurance contract liabilities towards outstanding claims are recognised for all claims intimated and unpaid at the end of the reporting period. These liabilities are known as the claims under settlement reserve, which is based on the estimated ultimate cost of all claims incurred but not settled at the end of the reporting period after reduction for the expected value of salvage and other recoveries. Delays can be experienced in the notification and settlement of certain types of claims, therefore the ultimate cost of claims cannot be known with certainty at the end of the reporting period. The liability is not discounted for the time value of money. No provision for equalisation or catastrophic reserves is recognised. The liability is derecognised when it is expired, discharged or cancelled.

###### **3.3.4.3 Incurred but not reported reserve**

A provision is made for any claims Incurred But Not Reported (IBNR) at the reporting date based on an actuarial estimate obtained from an independent actuary. The method used to calculate claims incurred but not reported takes into account certain ratios based on historical data, past estimates and details of reinsurance programs to assess the quantum of reinsurance recoveries.

### **3 Significant accounting policies (continued)**

#### **3.3 Insurance contracts (continued)**

##### **3.3.4 Insurance contract liabilities (continued)**

###### **3.3.4.4 Unallocated loss adjustment expense**

A provision for Unallocated Loss Adjustment Expenses (ULAE), which cannot be allocated to specific claims, is made at the reporting date based on actuarial estimates obtained from an independent actuary.

###### **3.3.5 Liability adequacy test**

At the end of each reporting period, liability adequacy tests are performed to ensure the adequacy of the insurance contract liabilities. In performing these tests, current best estimates of future contractual cash flows and claims handling and administration expenses, as well as investment income from the assets backing such liabilities, are used. Any deficiency is immediately charged to the consolidated statement of profit or loss and other comprehensive income initially by writing off the deferred policy acquisition costs and by subsequently establishing a provision for losses arising from liability adequacy tests.

###### **3.3.6 Receivables and payables related to insurance contracts**

Receivables and payables are recognised when due. These include amounts due to and from agents, brokers, insurance contract holders reinsurance companies and related parties.

If there is objective evidence that the insurance receivable is impaired, the Group reduces the carrying amount of the insurance receivable accordingly and recognises that expected credit loss in the statement of profit or loss and other comprehensive income.

###### **3.3.7 Salvage and subrogation reimbursements**

Estimates of salvage and subrogation reimbursements are considered as an allowance in the measurement of the insurance liability for claims.

#### **3.4 Revenue recognition**

Revenue is measured at the fair value of the consideration received or receivable in the normal course of business.

##### *Revenue from insurance contracts*

Revenue from insurance contracts is measured under revenue recognition criteria stated under insurance contracts in these consolidated financial statements.

##### *Commission income*

Commission income is recognised when the reinsurance premium is ceded based on the terms and percentages agreed with the reinsurers.

##### *Dividend income*

Dividend income is recognised when the Group's right to receive the payment has been established.

### 3 Significant accounting policies (continued)

#### 3.4 Revenue recognition (continued)

##### *Interest income*

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

##### *Rental income*

Rental income from investment property is recognised on a straight-line basis over the term of the lease. Lease incentives granted are recognised as an integral part of the total rental income.

##### *Realised and unrealised gain*

Net gains/losses on financial assets classified at fair value through profit or loss and fair value through other comprehensive income are described under the accounting policy for financial assets and liabilities.

#### 3.5 Property and equipment

Property and equipment are recorded at cost less accumulated depreciation and impairment losses, if any. The cost of property and equipment is their purchase cost, together with any incidental expenses of acquisition.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance expenses are charged to the statement of profit or loss during the financial period in which they are incurred.

Depreciation is calculated so as to write off the cost of property and equipment on a straight-line basis over their expected useful economic lives.

The principal useful life used for this purpose are:

Building	40 years
Office decoration	3-4 years
Furniture and equipment	3-4 years
Motor vehicles	3-4 years

The estimated useful lives, residual values and depreciation method are reviewed at each year end, with the effect of any changes in estimate accounted for on a prospective basis.

The gain or loss arising on the disposal or retirement of an asset is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in the statement of profit or loss.

### **3 Significant accounting policies (continued)**

#### **3.6 Investment properties**

Investment properties are held for the generation of income or capital appreciation and are initially measured at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at fair value which reflects market conditions at the reporting date. Gains or losses arising from changes in the fair values of investment properties are included in the statement of profit or loss and other comprehensive income in the year in which they arise.

Investment properties are derecognised when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gains or losses on the retirement or disposal of an investment property are recognised in the consolidated statement of profit or loss and other comprehensive income in the year of retirement or disposal.

Transfers are made to or from investment property only when there is a change in use.

#### **3.7 Impairment of tangible assets**

At the end of each reporting period, the Group reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs to sell and value in use.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the consolidated statement of profit or loss and other comprehensive income, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in the consolidated statement of profit or loss and other comprehensive income, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

### **3 Significant accounting policies (continued)**

#### **3.8 Provisions**

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

#### **3.9 Employee benefits**

An accrual is made for estimated liability for employees' entitlement to annual leave and leave passage as a result of services rendered by eligible employees up to the end of the reporting period.

Provision is also made for end of service benefits due to non-UAE national employees in accordance with the Group's policy, which is at least equal to the benefits payable in accordance with UAE Labour Law, for their period of service up to the end of the reporting period.

Pension contributions are made in respect of UAE national employees to the Abu Dhabi Pension Authority, calculated in accordance with Government regulations. Such contributions are charged to the consolidated statement of profit or loss and other comprehensive income during the employees' period of service.

#### **3.10 Financial assets**

##### *Classification and measurement*

The Group has the following financial assets: cash and cash equivalents, insurance and reinsurance balances receivables, investments at fair value through other comprehensive income and investments at fair value through profit or loss. The classification depends on the nature of the financial asset and is determined at the time of initial recognition.

### **3 Significant accounting policies (continued)**

#### **3.10 Financial assets (continued)**

##### *Cash and cash equivalents*

Cash and cash equivalent include cash on hand and deposits held at call with banks with original maturities of three months or less.

##### *Insurance and reinsurance balances receivables*

Insurance and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as loans and receivables. Loans and receivables are measured at amortised cost using the effective rate or return method, less any impairment. Return income is recognised by applying the effective rate of return, except for short term receivables when the recognition of return income would be immaterial.

##### *Investments at fair value through other comprehensive income (equity instruments)*

Investments at fair value through other comprehensive income (equity instruments) are initially recorded at cost and subsequently measured at fair value. Subsequent changes in fair value and gains or losses arising on disposal are recognised in consolidated other comprehensive income and dividend income is credited to the consolidated statement of profit or loss income when the right to receive the dividend is established.

##### *Investments at fair value through other comprehensive income (debt instruments)*

Investments at fair value through other comprehensive income (debt instruments) are initially recorded at cost and subsequently measured at fair value. Interest income, foreign exchange revaluation and impairment losses or reversals are recognised in the consolidated statement of profit or loss and computed in the same manner as for financial assets measured at amortised cost. The remaining fair value changes are recognised in the consolidated statement of other comprehensive income. Upon derecognition, the cumulative fair value change recognised in the consolidated statement of other comprehensive income is recycled to profit or loss.

##### *Investments at fair value through profit or loss*

Investments at fair value through profit or loss are initially recorded at cost and subsequently measured at fair value. Subsequent changes in fair value and gains or losses arising on disposal are recognised in the consolidated statement of profit or loss, profit from debt securities is recognized in consolidated statement of profit or loss and dividend income is credited to the consolidated statement of profit or loss when the right to receive the dividend is established.

##### *Derecognition of financial assets*

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset.



### 3 Significant accounting policies (continued)

#### 3.10 Financial assets (continued)

##### *Impairment of financial assets*

The Group applies a three-stage approach to measuring expected credit losses (ECL) on financial assets carried at amortised cost and debt instruments classified as FVOCI. Assets migrate through the three stages based on the change in credit quality since initial recognition.

##### *a) Overview*

The Group is recording the allowance for expected credit losses for debt financial assets not held at FVTPL. Equity instruments are not subject to impairment under IFRS 9.

The ECL allowance is based on the credit losses expected to arise over the life of the asset (the lifetime expected credit loss or LTECL), unless there has been no significant increase in credit risk since origination, in which case, the allowance is based on the 12 months' expected credit loss ("12mECL"). The 12mECL is the portion of LTECLs that represent the ECLs that result from default events on a financial instrument that are possible within the 12 months after the reporting date.

The Group has established a policy to perform an assessment, at the end of each reporting period, of whether a financial instrument's credit risk has increased significantly since initial recognition, by considering the change in the risk of default occurring over the remaining life of the financial instrument.

Based on the above process, the Group categorizes its FVOCI assets into stages as described below:

- Stage 1: When financial instruments are first recognised, the Group recognises an allowance based on 12 month ECLs. Stage 1 also include financial instruments where the credit risk has improved and the has been reclassified from Stage 2.
- Stage 2: When a financial instrument has shown a significant increase in credit risk since origination, the Group records an allowance for the life time ECLs. Stage 2 also include instruments, where the credit risk has improved and the loan has been reclassified from Stage 3.
- Stage 3: Includes financial assets that have objective evidence of impairment at the reporting date. For these assets, lifetime ECL are recognised and treated, along with the interests calculated. When transitioning financial assets from stage 2 to stage 3, the percentage of provision made for such assets should not be less than the percentage of provision made before transition. Purchased or originated credit impaired assets are financial assets that are credit impaired on initial recognition and are recorded at fair value at original recognition and interest income is subsequently recognised based on a credit-adjusted EIR. ECLs are only recognised or released to the extent that there is a subsequent change in the expected credit losses.

For financial assets for which the Group has no reasonable expectations of recovering either the entire outstanding amount, or a proportion thereof, the gross carrying amount of the financial asset is reduced. This is considered a (partial) derecognition of the financial asset.

The accounts which are restructured due to credit reasons in past 12 months will be classified under stage 2.

### 3 Significant accounting policies (continued)

#### 3.10 Financial assets (continued)

*Impairment of financial assets (continued)*

Impairment of financial assets (continued)

*b) The calculation of ECLs*

The Group calculates ECLs based on probability-weighted scenarios to measure the expected cash shortfalls, discounted at an approximation to the EIR. A cash shortfall is the difference between the cash flows that are due to an entity in accordance with the contract and the cash flows that the entity expects to receive.

The mechanics of the ECL calculations are outlined below and the key elements are, as follows:

- The Probability of Default ("PD") is an estimate of the likelihood of default over a given time horizon.
- The Exposure at Default ("EAD ") is an estimate of the exposure at a future default date, taking into account expected changes in the exposure after the reporting date.
- The Loss Given Default ("LGD") is an estimate of the loss arising in the case where a default occurs at a given time. It is based on the difference between the contractual cash flows due and those that are expected to receive, including from the realisation of any collateral.

Impairment losses and releases are accounted for and disclosed separately from modification losses or gains that are accounted for as an adjustment of the financial asset's gross carrying value.

The mechanics of the ECL method are summarised below:

Stage 1: The 12 month ECL is calculated as the portion of LTECLs that represent the ECLs that result from default events on a financial instrument that are possible within the 12 months after the reporting date. The Group calculates the 12mECL allowance based on the expectation of a default occurring in the 12 months following the reporting date. These expected 12-month default probabilities are applied to a forecast EAD and multiplied by the expected LGD and discounted by an approximation to the original EIR.

Stage 2: When a financial asset has shown a significant increase in credit risk since origination, the Group records an allowance for the LTECLs. The mechanics are similar to those explained above, but PDs and LGDs are estimated over the lifetime of the instrument. The expected cash shortfalls are discounted by an approximation to the original EIR.

Stage 3: For financial asset considered credit-impaired, the Group recognises the lifetime expected credit losses for these financial assets. The method is similar to that for Stage 2 assets, with the PD set at 100%.

*Debt instruments measured at fair value through OCI*

The ECLs for debt instruments measured at FVOCI do not reduce the carrying amount of these financial assets in the consolidated statement of financial position, which remains at fair value. Instead, an amount equal to the allowance that would arise if the assets were measured at amortised cost is recognised in consolidated other comprehensive income as an accumulated impairment amount, with a corresponding charge to profit or loss. The accumulated loss recognised in consolidated other comprehensive income is recycled to the consolidated profit or loss upon derecognition of the assets.

### **3 Significant accounting policies (continued)**

#### **3.10 Financial assets (continued)**

##### *Impairment of financial assets (continued)*

##### *c) Forward looking information*

The Group, for forward looking information, relies on a broad range of forward looking information as economic inputs, such as:

- GDP growth
- Unemployment rates
- Central Bank base rates

The inputs and models used for calculating ECLs may not always capture all characteristics of the market at the date of the consolidated financial statements. To reflect this, qualitative adjustments or overlays are occasionally made as temporary adjustments when such differences are significantly material.

#### **3.11 Financial liabilities and equity instruments**

##### *Classification as debt or equity*

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangement.

##### *Equity instruments*

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Group are recorded at the proceeds received, net of direct issue costs.

##### *Trade payables and accruals*

Trade payables and accruals are initially measured at fair value, net of transaction costs and are subsequently measured at amortised cost using the effective rate of return, with the expense recognised on an effective yield basis.

The effective rate of return is a method of calculating the amortised cost of a financial liability and of allocating the expense over the relevant period. The effective rate of return is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period.

##### *Derecognition of financial liabilities*

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired.

### **3 Significant accounting policies (continued)**

#### **3.12 Dividends distribution**

Dividend distribution to the Shareholders is recognised as a liability in the consolidated financial statements in the period in which the dividends are approved by the Shareholders.

#### **3.13 Foreign currency**

Transactions denominated in foreign currencies are translated to AED at the foreign exchange rates ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated to AED at the foreign exchange rates ruling at the consolidated statement of financial position date. Non-monetary assets and liabilities denominated in foreign currencies, which are stated at historical cost, are translated to AED at the foreign exchange rate ruling at the date of the transaction. Realised and unrealised exchange gains and losses have been dealt with in the consolidated statement of profit or loss and other comprehensive income.

#### **3.14 Fair value measurement**

The Group measures financial instruments, such as investments carried at fair value through other comprehensive income and investments carried at fair value through profit or loss and non-financial assets such as investment properties, at fair value at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible to by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

### 3 Significant accounting policies (continued)

#### 3.15 Leases

##### *The Group as a lessee*

The Group considers whether a contract is, or contains a lease. A lease is defined as ‘a contract, or part of a contract, that conveys the right to use an asset (the underlying asset) for a period of time in exchange for consideration’.

To apply this definition the Group assesses whether the contract meets three key evaluations which are whether:

- the contract contains an identified asset, which is either explicitly identified in the contract or implicitly specified by being identified at the time the asset is made available to the Group;
- the Group has the right to obtain substantially all of the economic benefits from use of the identified asset throughout the period of use, considering its rights within the defined scope of the contract; and
- the Group has the right to direct the use of the identified asset throughout the period of use. The Group assess whether it has the right to direct ‘how and for what purpose’ the asset is used throughout the period of use.

#### **Measurement and recognition of leases as a lessee**

At lease commencement date, the Group recognises a right-of-use asset and a lease liability on the consolidated statement of financial position. The right-of-use asset is measured at cost, which is made up of the initial measurement of the lease liability, any initial direct costs incurred by the Group, an estimate of any costs to dismantle and remove the asset at the end of the lease, and any lease payments made in advance of the lease commencement date (net of any incentives received).

The Group depreciates the right-of-use assets on a straight-line basis from the lease commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The Group also assesses the right-of-use asset for impairment when such indicators exist.

At the commencement date, the Group measures the lease liability at the present value of the lease payments unpaid at that date, discounted using the interest rate implicit in the lease if that rate is readily available or the Group’s incremental borrowing rate.

Lease payments included in the measurement of the lease liability are made up of fixed payments (including in substance fixed), variable payments based on an index or rate, amounts expected to be payable under a residual value guarantee and payments arising from options reasonably certain to be exercised.

Subsequent to initial measurement, the liability will be reduced for payments made and increased for interest. It is remeasured to reflect any reassessment or modification, or if there are changes in in-substance fixed payments.

### **3 Significant accounting policies (continued)**

#### **3.15 Leases (continued)**

*The Group as a lessee (continued)*

##### **Measurement and recognition of leases as a lessee (continued)**

When the lease liability is remeasured, the corresponding adjustment is reflected in the right-of-use asset, or profit and loss if the right-of-use asset is already reduced to zero.

The Group has elected to account for short-term leases and leases of low-value assets using the practical expedients. Instead of recognising a right-of-use asset and lease liability, the payments in relation to these are recognised as an expense in the consolidated statement of profit or loss and other comprehensive income on a straight-line basis over the lease term.

*The Group as a lessor*

As a lessor the Group classifies its leases as either operating or finance leases. Leases in which the Group does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising is accounted for on a straight-line basis over the lease terms and is included in revenue in the consolidated statement of profit or loss and other comprehensive income due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

#### **3.16 Finance cost**

Interest paid is recognised in the consolidated statement of profit or loss and other comprehensive income as it accrues and is calculated by using the effective interest rate method.

#### **3.17 Intangible assets**

Intangible assets acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Cost includes purchase cost, together with any incidental expenses of acquisition. The amortisation charge is calculated so as to write off the cost of the intangible asset on a straight-line basis over the expected useful economic life of 6 years. The estimated useful life and amortisation method are reviewed at the end of each annual reporting period with the effect of any changes in estimation accounted for on a prospective basis.

## **4 Significant management judgement in applying accounting policies and estimation uncertainty**

### **4.1 Significant management judgement in applying accounting policies**

While applying the accounting policies as stated in Note 3, management of the Group has made certain judgements, estimates and assumptions that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revision to accounting estimates are recognised in the period of the revision in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods. The significant judgements and estimates made by management, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are:

#### Classification of investments

Management designates at the time of acquisition of securities whether these should be classified as at fair value through other comprehensive income, fair value through profit or loss or amortised cost. In judging whether investments in securities are as at fair value through other comprehensive income, fair value through profit or loss or amortised cost, management has considered the detailed criteria for determination of such classification as set out in IFRS 9 Financial Instruments. Management is satisfied that its investments in securities are appropriately classified.

#### Classification of properties

In the process of classifying properties, management has made various judgments. Judgment is needed to determine whether a property qualifies as an investment property, property, plant and equipment and/or property held for resale. The Group develops criteria so that it can exercise that judgment consistently in accordance with the definitions of investment property, property, plant and equipment and property held for resale. In making its judgment, management considered the detailed criteria and related guidance for the classification of properties as set out in IAS 2 Inventories, IAS 16 Property, Plant and Equipment and IAS 40 Investment Property, and in particular, the intended usage of property as determined by management.

#### Fair value of financial instruments

Where the fair value of financial assets and financial liabilities recorded in the consolidated statement of financial position cannot be derived from active markets, their fair value is determined using valuation techniques including the discounted cash flow model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. The judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments.



## **4 Significant accounting judgements and estimates (continued)**

### **4.1 Significant management judgement in applying accounting policies (continued)**

#### Fair value of investment properties

External valuers may be involved for valuation of significant assets, such as investment properties. Selection criteria for valuers include their market knowledge, reputation, independence and whether professional standards are maintained. Management decided, after discussions with the Group's external valuers, which valuation techniques and inputs to use for each case.

Management, in conjunction with the Group's external valuers, also compares changes in fair value of each property with relevant external sources to determine whether the change is reasonable.

### **4.2 Key sources of estimation uncertainty**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

#### Liability adequacy test

The Group maintains a provision in respect of premium deficiency for the line of business where the unearned premium liability is not adequate to meet the expected future liability, after reinsurance, from claims and other supplementary expenses expected to be incurred after the reporting date in respect of the unexpired policies in that line of business at the reporting date. The Group makes use of the best estimates of future contractual cash flows and claims handling and administration expenses, as well as investment income from the assets backing such liabilities in evaluating the adequacy of the liability. The movement in the premium deficiency reserve (unexpired risk reserve) is recorded as an expense / income in the consolidated profit or loss for the year.

#### Provision for expected credit losses of insurance receivables

The Group uses a provision matrix to calculate ECLs for insurance receivables. The provision rates are based on days past due for groupings of various customer segments that have similar loss patterns (i.e., by geography, product type, customer type and rating etc.).

The provision matrix is initially based on the Group's historical observed default rates. The Group will calibrate the matrix to adjust the historical credit loss experience with forward-looking information. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

The assessment of the correlation between historical observed default rates, forecast economic conditions and ECLs is a significant estimate. The amount of ECLs is sensitive to changes in circumstances and of forecast economic conditions. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

At the reporting date, gross insurance receivables were AED 240,105 thousand (2020: AED 250,879 thousand) and the provision for expected credit losses was AED 22,000 thousand (2020: AED 20,464 thousand). Any difference between the amounts actually collected in future periods and the amounts expected to be received will be recognised in the consolidated statement of profit or loss and other comprehensive income.

## **4 significant accounting judgements and estimates (continued)**

### **4.2 Key sources of estimation uncertainty (continued)**

#### Provision for unearned premium reserve and unexpired risk reserve

Unearned premium reserves includes premium deficiency reserve (PDR) and unexpired risk reserve (URR) which are estimated using a range of standard actuarial claim projection techniques, based on empirical data and current assumptions that may include a margin for adverse deviation. The carrying value at the reporting date of UPR, PDR and URR reserve (net of related reinsurance asset) is AED 83,081 thousand (2020: AED 113,901 thousand).

#### Provision for incurred but not reported claims (IBNR)

Estimates are made for the expected ultimate cost of claims incurred but not yet reported at the reporting date (IBNR), using a range of standard actuarial claim projection techniques, based on empirical data and current assumptions that may include a margin for adverse deviation. The carrying value at the reporting date of IBNR reserve (net of related reinsurance asset) is AED 48,846 thousand (2020: AED 67,460 thousand).

#### Reinsurance

The Group is exposed to disputes with, and possibility of defaults by its reinsurer. The Group monitors on a monthly basis the evolution of disputes with and the strength of its reinsurer.

#### Estimation of fair value of investment properties

External valuers may be involved for valuation of significant assets, such as investment properties. Selection criteria for valuers include their market knowledge, reputation, independence and whether professional standards are maintained. Management decided, after discussions with the Group's external valuers, which valuation techniques and inputs to use for each case.

Management, in conjunction with the Group's external valuers, also compares changes in fair value of each property with relevant external sources to determine whether the change is reasonable.

#### Impact of Covid-19 pandemic:

In response to the spread of the Covid-19 where the Group operates and its resulting disruptions to the social and economic activities in those markets, the Group management has proactively assessed its impacts on its operations and has taken a series of preventive measures, including the creation of a contingency plan, to ensure the health and safety of its employees, customers and wider community as well as to ensure the continuity of its services throughout its markets. The business operations of the Group currently remain largely unaffected. Based on these factors, the Group management believes that the Covid-19 pandemic has had no material effects on the reported consolidated financial results for the year ended 31 December 2021. Management continues to monitor the situation closely.

## 5 Property and equipment

	Land AED'000	Building AED'000	Office decoration AED'000	Furniture and equipment AED'000	Motor vehicles AED'000	Total AED'000
<b>Cost</b>						
At 1 January 2020	300,767	534,916	241	17,079	2,509	855,512
Additions during the year	-	-	98	468	-	566
Disposals during the year	-	(460)	-	-	-	(460)
At 31 December 2020	300,767	534,456	339	17,547	2,509	855,618
Additions during the year	-	-	47	87	-	134
Transfer to replacement reserve	-	-	-	(308)	-	(308)
Disposals during the year	-	-	-	-	(7)	(7)
<b>At 31 December 2021</b>	<b>300,767</b>	<b>534,456</b>	<b>386</b>	<b>17,326</b>	<b>2,502</b>	<b>855,437</b>
<b>Accumulated depreciation</b>						
At 1 January 2020	-	35,801	206	10,288	2,070	48,365
Charge for the year	-	13,113	40	3,421	334	16,908
Disposals during the year	-	(168)	-	-	-	(168)
At 31 December 2020	-	48,746	246	13,709	2,404	65,105
Charge for the year	-	13,098	42	3,349	83	16,572
Disposals during the year	-	-	-	-	(7)	(7)
<b>At 31 December 2021</b>	<b>-</b>	<b>61,844</b>	<b>288</b>	<b>17,058</b>	<b>2,480</b>	<b>81,670</b>
<b>Carrying amount</b>						
<b>As at 31 December 2021</b>	<b>300,767</b>	<b>472,612</b>	<b>98</b>	<b>268</b>	<b>22</b>	<b>773,767</b>
As at 31 December 2020	300,767	485,710	93	3,838	105	790,513

## 6 Investment properties

	Land AED'000	Building AED'000	Total AED'000
Balance at 1 January 2020	29,040	55,633	84,673
Change in fair value	(3,840)	(6,491)	(10,331)
At 31 December 2020	<u>25,200</u>	<u>49,142</u>	<u>74,342</u>
Balance at 1 January 2021	<b>25,200</b>	<b>49,142</b>	<b>74,342</b>
Change in fair value	<b>(3,200)</b>	<b>7,100</b>	<b>3,900</b>
At 31 December 2021	<u><b>22,000</b></u>	<u><b>56,242</b></u>	<u><b>78,242</b></u>

The Group enters into operating leases for its investment properties. Amounts recognised in profit or loss in respect of investments properties are as follows:

	2021 AED'000	2020 AED'000
Rental income from investment properties	2,122	3,511
Direct operating expenses	(989)	(926)
Increase/(decrease) in fair value of investment properties	3,900	(10,331)
Net profit/(loss) arising from investment properties	<u>5,033</u>	<u>(7,746)</u>

The fair value of the Group's investment properties has been arrived at on the basis of a valuation carried out for the year ended 31 December 2021 by Najmat Al Murjan real estate Valuation service LLC Dubai, not related to the Group. Najmat Al Murjan real estate Valuation service LLC Dubai are members of the Royal Institute of Surveyors, and they have appropriate qualifications and recent experience in the valuation of properties in the relevant locations.

Investment properties are stated at fair value which represents the amount at which the assets could be exchanged between a knowledgeable, willing buyer and a knowledgeable, willing seller in an arm's length transaction at the date of valuation. The investment properties were valued as at 31 December 2021 by an independent valuer at AED 78.2 million using the income approach for building and comparable approach for land plots.

The fair values were determined based on the capitalisation of net income method, where the market rentals of all lettable units of the properties are assessed by reference to the rentals achieved in the lettable units as well as other lettings of similar properties in the neighbourhood. The capitalisation rate adopted is made by reference to the yield rates observed by the valuer for similar properties in the locality and adjusted based on the factors specific to the respective properties. In estimating the fair value of the properties, the highest and best use of the properties is their current use.

## 6 Investment properties (continued)

For the valuation of the property the following significant inputs were used:

- Two buildings located in Abu Dhabi and Al Ain with fair values of AED 19.5 million (2020: AED 14 million) and AED 9.5 million (2020: AED 8.7 million) respectively. The rental income for the year net of expenses from each building amounted to AED 0.9 million (2020: AED 0.8 million) and AED 0.8 million (2020: AED 0.7 million) respectively.
- A warehouse in Mussafah with a fair value of AED 13 million (2020: AED 12.2 million). The rental income for the year net of expenses from the warehouse amounted to AED Nil (2020: AED 1 million).
- Two plots of land in Dubai with fair value of AED 22 million (2020: AED 25.2 million). The plots are held for capital appreciation and used by the Group for future investment opportunities.

The investment properties are classified as Level 3. There were no transfers between Level 1 and 2 or to Level 3 during current and previous year.

There are no restrictions on the realisability of investment properties. The Group has no contractual obligations to purchase, construct or develop investment properties or for repairs, maintenance or enhancements. The properties are not pledged as collateral.

## 7 Statutory deposit

In accordance with the requirements of UAE Federal Law No. (6) of 2007 covering insurance companies and agencies, the Group maintains a bank deposit of AED 10 million (2020: AED 10 million) which cannot be utilized without the consent of the Central bank of UAE.

## 8 Investments carried at fair value through other comprehensive income

	2021 AED'000	2020 AED'000
Quoted UAE equity securities	301,245	212,220
Quoted UAE debt securities	147,934	86,444
Unquoted non-UAE equity securities	2,579	2,579
	<u>451,758</u>	<u>301,243</u>

Quoted UAE debt securities carry interest at the rate ranging from 3.38 % to 7.13 % (2020: 4 % to 7.13 %) per annum.

## 8 Investments carried at fair value through other comprehensive income (continued)

The movement in the investments at fair value through other comprehensive income is as follows:

	2021 AED'000	2020 AED'000
Fair value at beginning of year	301,243	284,777
Additions	65,811	31,183
Disposals	-	(2,185)
Change in fair value taken to other comprehensive income:		
<i>Equity instruments</i>	86,765	(13,343)
<i>Debt instruments</i>	(2,061)	811
Fair value at end of the year	451,758	301,243

## 9 Investments carried at fair value through profit or loss

	2021 AED'000	2020 AED'000
Quoted UAE equity securities	-	445
	-	445

The movement in investments at fair value through profit or loss is as follows:

	2021 AED'000	2020 AED'000
Fair value at beginning of the year	445	26,001
Disposals	(385)	(25,112)
Change in fair value (note 22)	(60)	(444)
Fair value at end of the year	-	445

**10 Insurance receivables**

	2021 AED'000	2020 AED'000
Due from brokers and agents	103,337	68,342
Due from policy holders	63,030	61,761
Due from related parties (note 17)	369	22,284
Due from insurance and reinsurance companies	73,369	98,492
	<u>240,105</u>	<u>250,879</u>
Less: Allowance for expected credit losses	(22,000)	(20,464)
	<u>218,105</u>	<u>230,415</u>

Receivables at nominal value of AED 22,000 thousands (2020: AED 20,464 thousands) were impaired.

The average credit period on insurance contracts is 180 days (2020: 180 days). No interest is charged on insurance and other receivables.

Amounts due from policyholders and insurance and reinsurance companies' balances consists of a large number of customers and insurance and reinsurance companies. The Group's terms of business require amounts to be paid in accordance with arrangements reached with the policy holders and insurance companies.

Before accepting any new customer, the Group assesses the potential customer's credit quality and defines credit limits by customer. In determining the recoverability of a insurance receivable, the Group considers any change in the credit quality of the insurance receivable from the date credit was initially granted up to the reporting date.

The movement in the allowance for impaired receivables is as follows:

	2021 AED'000	2020 AED'000
At 1 January	20,464	15,500
Charge for the year	1,536	4,964
At 31 December	<u>22,000</u>	<u>20,464</u>



**10 Insurance receivables (continued)**

Geographical concentration of insurance balances receivable and its ageing are as follows:

	31 December 2021			31 December 2020		
	Inside UAE AED'000	Outside UAE AED'000	Total AED'000	Inside UAE AED'000	Outside UAE AED'000	Total AED'000
Due from brokers and agents	69,445	33,892	103,337	49,382	18,960	68,342
Due from policyholders	63,030	-	63,030	61,761	-	61,761
Due from related parties	369	-	369	22,284	-	22,284
Due from insurance and reinsurance companies	44,838	28,531	73,369	36,122	62,370	98,492
	<b>177,682</b>	<b>62,423</b>	<b>240,105</b>	<b>169,549</b>	<b>81,330</b>	<b>250,879</b>
Less: allowance for impairment	<b>(16,003)</b>	<b>(5,997)</b>	<b>(22,000)</b>	<b>(14,885)</b>	<b>(5,579)</b>	<b>(20,464)</b>
Net insurance balances receivable	<b>161,679</b>	<b>56,426</b>	<b>218,105</b>	<b>154,664</b>	<b>75,751</b>	<b>230,415</b>

	31 December 2021			31 December 2020		
	Inside UAE AED'000	Outside UAE AED'000	Total AED'000	Inside UAE AED'000	Outside UAE AED'000	Total AED'000
Neither past due nor impaired	98,992	43,339	142,331	83,477	62,439	145,916
91-120 days	18,415	2,127	20,542	14,055	1,905	15,960
121-180 days	9,055	1,497	10,552	20,136	3,484	23,620
181-365 days	18,080	4,591	22,671	18,787	3,394	22,181
Over 365 days	33,140	10,869	44,009	33,094	10,108	43,202
	<b>177,682</b>	<b>62,423</b>	<b>240,105</b>	<b>169,549</b>	<b>81,330</b>	<b>250,879</b>
Less: allowance for impairment	<b>(16,003)</b>	<b>(5,997)</b>	<b>(22,000)</b>	<b>(14,885)</b>	<b>(5,579)</b>	<b>(20,464)</b>
Net insurance balances receivable	<b>161,679</b>	<b>56,426</b>	<b>218,105</b>	<b>154,664</b>	<b>75,751</b>	<b>230,415</b>

**11 Insurance contract liabilities and reinsurance contract assets**

	31 December 2021			31 December 2020		
	Gross technical reserves	Reinsurers' share of technical reserves	Net	Gross technical reserves	Reinsurers' share of technical reserves	Net
	AED'000	AED'000	AED'000	AED'000	AED'000	AED'000
<b>Property and liability insurance</b>						
Outstanding claims	414,769	377,845	36,924	365,506	322,466	43,040
Claims incurred but not reported (IBNR)	253,961	205,197	48,764	269,571	202,179	67,392
Unallocated loss adjustments (ULAE)	8,067	-	8,067	8,891	-	8,891
Unearned premiums	563,711	493,829	69,882	560,107	460,497	99,610
Unexpired risk reserve	4,197	-	4,197	4,934	-	4,934
	<b>1,244,705</b>	<b>1,076,871</b>	<b>167,834</b>	<b>1,209,009</b>	<b>985,142</b>	<b>223,867</b>
<b>Insurance of persons and fund accumulation</b>						
Outstanding claims	170	143	27	68	49	19
Claims incurred but not reported (IBNR)	873	791	82	846	778	68
Unallocated loss adjustments (ULAE)	11	-	11	8	-	8
Unearned premiums	558	451	107	721	526	195
Unexpired risk reserve	817	-	817	263	-	263
	<b>2,429</b>	<b>1,385</b>	<b>1,044</b>	<b>1,906</b>	<b>1,353</b>	<b>553</b>
<b>Consolidated</b>						
Outstanding claims	414,939	377,988	36,951	365,574	322,515	43,059
Claims incurred but not reported (IBNR)	254,834	205,988	48,846	270,417	202,957	67,460
Unallocated loss adjustments (ULAE)	8,078	-	8,078	8,899	-	8,899
Unearned premiums	564,269	494,280	69,989	560,828	461,023	99,805
Unexpired risk reserve	5,014	-	5,014	5,197	-	5,197
	<b>1,247,134</b>	<b>1,078,256</b>	<b>168,878</b>	<b>1,210,915</b>	<b>986,495</b>	<b>224,420</b>

## 11 Insurance contract liabilities and reinsurance contract assets (continued)

The reserves are allocated to the lines of business as follows:

	Outstanding claims reserve AED'000	Claims incurred but not reported reserve AED'000	Unearned premiums reserve AED'000	Unallocated loss adjustment reserve AED'000	Unexpired risk reserve AED'000	Total AED'000
<b>31 December 2021 (gross)</b>						
Motor	21,110	29,247	36,292	3,812	-	90,461
Marine Cargo	9,416	1,179	5,537	8	884	17,024
Marine Hull	5,485	2,909	6,144	141	-	14,679
Aviation	5,796	4,089	5,820	9	111	15,825
Fire	123,462	32,094	63,456	564	-	219,576
Accidents	9,227	19,194	36,832	1,571	-	66,824
Liabilities	51,655	13,929	17,035	45	-	82,664
Miscellaneous	12,776	1,422	3,598	-	-	17,796
Engineering	139,834	19,556	56,871	340	926	217,527
Energy	27,190	29,126	40,724	340	1,602	98,982
Medical	8,818	101,216	291,402	1,237	674	403,347
Life	170	873	558	11	817	2,429
	<b>414,939</b>	<b>254,834</b>	<b>564,269</b>	<b>8,078</b>	<b>5,014</b>	<b>1,247,134</b>
<b>31 December 2020 (gross)</b>						
Motor	32,834	55,596	61,346	6,141	-	155,917
Marine Cargo	13,153	1,520	5,159	26	469	20,327
Marine Hull	6,366	3,494	4,392	115	2,649	17,016
Aviation	3,534	4,015	3,387	6	123	11,065
Fire	74,775	31,173	52,795	371	-	159,114
Accidents	7,128	11,805	37,879	909	84	57,805
Liabilities	32,648	14,032	19,509	224	-	66,413
Miscellaneous	9,464	1,715	9,482	-	-	20,661
Engineering	113,242	16,125	58,317	337	-	188,021
Energy	67,697	31,574	24,644	329	-	124,244
Medical	4,665	98,522	283,197	433	1,609	388,426
Life	68	846	721	8	263	1,906
	<b>365,574</b>	<b>270,417</b>	<b>560,828</b>	<b>8,899</b>	<b>5,197</b>	<b>1,210,915</b>

Movement in the insurance contract liabilities and reinsurance contract assets during the year are as follows:

	2021			2020		
	Gross AED'000	Reinsurance AED'000	Total AED'000	Gross AED'000	Reinsurance AED'000	Net AED'000
<b>Claims:</b>						
Outstanding claims (including ULAE)	374,473	322,515	51,958	2,083,318	2,027,815	55,503
Incurred but not reported	270,417	202,957	67,460	315,313	218,832	96,481
<b>Total at 1 January</b>	<b>644,890</b>	<b>525,472</b>	<b>119,418</b>	<b>2,398,631</b>	<b>2,246,647</b>	<b>151,984</b>
Claims settled	(783,488)	(667,901)	(115,587)	(3,776,370)	(3,639,316)	(137,054)
Increase during the year	816,449	726,405	90,044	2,022,629	1,918,141	104,488
<b>Total at 31 December</b>	<b>677,851</b>	<b>583,976</b>	<b>93,875</b>	<b>644,890</b>	<b>525,472</b>	<b>119,418</b>
Outstanding claims (including ULAE)	423,017	377,988	45,029	374,473	322,515	51,958
Incurred but not reported	254,834	205,988	48,846	270,417	202,957	67,460
<b>Total at 31 December</b>	<b>677,851</b>	<b>583,976</b>	<b>93,875</b>	<b>644,890</b>	<b>525,472</b>	<b>119,418</b>

## 11 Insurance contract liabilities and reinsurance contract assets (continued)

	2021			2020		
	Gross AED'000	Reinsurance AED'000	Total AED'000	Gross AED'000	Reinsurance AED'000	Net AED'000
<b>Unearned premium:</b>						
Total at 1 January	560,828	461,023	99,805	550,286	412,913	137,373
Increase during the year	564,269	494,280	69,989	560,828	461,023	99,805
Release during the year	(560,828)	(461,023)	(99,805)	(550,286)	(412,913)	(137,373)
Net (decrease)/increase during the year	3,441	33,257	(29,816)	10,542	48,110	(37,568)
<b>Total at 31 December</b>	<b>564,269</b>	<b>494,280</b>	<b>69,989</b>	<b>560,828</b>	<b>461,023</b>	<b>99,805</b>

### Actuarial valuation for Incurred But Not Reported Reserve (IBNR), Unallocated Loss Adjustment Expenses Reserve (ULAE), Premium Deficiency Reserve (PDR), Unexpired Risk Reserve (URR) and related assumptions.

Outstanding claims provisions are estimated based on known facts at the date of estimation. Case estimates are set by claims technicians and established case setting procedures. Ultimate claims are estimated by using a range of standard actuarial claims projection techniques, such as the Chain Ladder and Bornhuetter-Ferguson methods. The main assumption underlying these techniques is that the past claims development experience can be used to project future claims development and hence ultimate claims. As such, these methods extrapolate the development of paid and incurred losses based on the observed development of earlier years and expected loss ratios. Historical claims development is mainly analysed by accident period. IBNR claims are estimated by subtracting outstanding claims provisions from ultimate claims estimates.

Claim development is separately analysed for each LOB. The assumptions used in most non-life actuarial projection techniques, including future rates of claims inflation or loss ratio assumptions, are implicit in the historical claims development data on which the projections are based. Additional qualitative judgement is used to assess the extent to which past trends may not apply in the future, for example, to reflect one-off occurrences, changes in external or market factors such as public attitudes to claiming, economic conditions, levels of claims inflation, judicial decisions and legislation, as well as internal factors such as portfolio mix, policy conditions and claims handling procedures in order to arrive at a point estimate for the ultimate cost of claims that represents the likely outcome, from a range of possible outcomes, taking account of all the uncertainties involved.

Unexpired risk reserve (URR) are calculated by external actuaries using a selection of actuarial methods on those lines of business where the unearned premiums is not adequate to meet the expected future liabilities from claims, commissions and expenses. Actuaries analysed the expected losses on the in-force policies separately for each of these lines of business using a selection of actuarial method. Actual commission payouts and expected expenses on the in-force portfolio were used to calculate premium deficiency reserves. PDR also includes consideration of cost of capital or other profit loadings. Additional URR is held for lines of business where the risk is not linear across the policy term.

## 12 Term deposits

These represent deposits with bank amounting to AED 159 million as at 31 December 2021 (2020: AED 166 million), carry average interest at the rate of 1.59% (2020: 2.53%) per annum with original maturity of 1 year.

## 13 Cash and cash equivalents

	2021 AED'000	2020 AED'000
Current accounts	151,979	144,725
Cash on hand	279	400
Cash and cash equivalents	<u>152,258</u>	<u>145,125</u>

## 14 Share capital

	2021 AED'000	2020 AED'000
<i>Authorised, issue and fully paid:</i>		
15,000,000 shares of AED 10 each	<u>150,000</u>	<u>150,000</u>

## 15 Reserves

### Legal reserve

In accordance with the UAE Federal Law No. (2) of 2015, as amended, as amended, concerning Commercial Companies and the Company's Articles of Association, 10% of profit is to be transferred to non-distributable legal reserve until the balance of the legal reserve equals 50% of the Company's paid up share capital. This reserve is not available for dividend distribution

### General reserve

Transfers to and from the general reserve are made at the discretion of the Board of Directors as per the authority granted to them in the Company's Articles of Association. This reserve may be used for such purposes as they deem fit.

### Technical reserve

The Technical reserve is established to cover unforeseen future risks, which may arise from general insurance risks.

### Reinsurance reserve

The transfer from retained earnings to reinsurance default reserve is made in accordance with the Insurance Authority (IA) of UAE's Board of Directors Decision No. (23) of 2019 concerning instructions organizing reinsurance operations. The directive requires to allocate an amount equals to 0.5% of the total reinsurance premiums ceded by the Group in order to create a provision for the probability of failure of any of the reinsurers with whom the Group deals to pay what is due to the Group or default in its consolidated financial position.

### Investment revaluation reserve

Investment's revaluation reserve represents the accumulated unreleased gains or losses that are recognised on investments carried at fair value through other comprehensive income at reporting date.

## 16 Insurance and other payables

	2021 AED'000	2020 AED'000
Due to policy holders	114,351	75,520
Due to insurance and reinsurance companies	127,653	64,599
Due to brokers and agents	63,317	75,605
Insurance payables	<u>305,321</u>	<u>215,724</u>
Dividend payable	15,566	15,661
Remuneration of the Directors (note 17)	9,251	8,442
Other payables	<u>25,170</u>	<u>58,413</u>
Other payables	<u>49,987</u>	<u>82,516</u>
	<u>355,308</u>	<u>298,240</u>

The average credit period is 60 to 90 days (2020: 60 to 90 days). The Group has financial risk management policies in place to ensure that all payables are paid within credit time frame.

Geographical concentration of insurance payables is as follows:

	31 December 2021			31 December 2020		
	Inside UAE AED'000	Outside UAE AED'000	Total AED'000	Inside UAE AED'000	Outside UAE AED'000	Total AED'000
Due to policy holders	114,351	-	114,351	75,520	-	75,520
Due to insurance and reinsurance companies	22,302	105,351	127,653	35,130	29,469	64,599
Due to brokers and agents	21,147	42,170	63,317	26,351	49,254	75,605
	<u>157,800</u>	<u>147,521</u>	<u>305,321</u>	<u>137,001</u>	<u>78,723</u>	<u>215,724</u>

## 17 Related party transactions and balances

Related parties represent major shareholders, directors and key management personnel of the Group, and the companies of which they are principal owners and entities controlled, jointly controlled or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Group's management.

Directors are expected to avoid any action, position or interest that conflict with an interest of the Group. Details of all transactions in which a Director and/or related parties might have actual or potential conflicts are provided to the Board of Directors for their review and approval. When a potential conflict of interest arises, Directors concerned neither participates in the discussions nor exercise any influence over other members of the Board. If a major shareholder or a Director has any conflict of interests with any matter to be considered by the Board of Director and the Board of Directors determines that such a matter is significant, the decision thereon by the Board of Directors shall be made in the presence of all Directors and in the absence of the interested Director's vote.

## 17 Related party transactions and balances (continued)

Key management personnel are defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Group, being the directors, managing director and his direct reports.

The following balances were outstanding at the end of the reporting period:

	<i>Nature of relationship</i>	<b>2021</b> <b>AED'000</b>	2020 AED'000
<i>Due from related parties</i>			
Related parties due to common directorship	<i>Affiliates</i>	<b>119</b>	22,116
Key management personnel	<i>Key management personnel</i>	<b>245</b>	168
Remuneration of the Directors (note 16)	<i>Directors</i>	<b>9,251</b>	8,442
Other receivable from key management personnel	<i>Key management personnel</i>	<b>29,085</b>	29,085

### Related party transactions

The Group, in the normal course of business, collects premiums from and settles claims of other businesses that fall within the definition of related parties as contained in IFRS.

The following are the details of significant transactions with related parties:

		<b>2021</b> <b>AED'000</b>	2020 AED'000
Gross premiums written to Directors' affiliates	<i>Affiliates</i>	<b>5,466</b>	5,209
Net claims paid to Directors' affiliates	<i>Directors</i>	<b>78</b>	11
Board of directors' remuneration (note 16)	<i>Directors</i>	<b>9,251</b>	8,442
Remuneration of key management personnel	<i>Key management personnel</i>	<b>8,439</b>	10,234

The remuneration of the Board of Directors is subject to approval by the shareholders at the forthcoming Annual General Meeting.

The remuneration of key management personnel is based on the remuneration agreed in their employment contract as approved by the Board of Directors



**18 Provision for employees' end of service benefit**

	2021 AED'000	2020 AED'000
At 1 January	40,570	40,803
Charge for the year	1,796	4,949
Paid during the year	(854)	(5,182)
At 31 December	<u>41,512</u>	<u>40,570</u>

During the year, the Group paid pension contributions in respect of UAE national employees amounting to AED 442 thousand (2020: AED 447 thousands).

**19 Profit for the year**

Profit for the year is stated after charging:

	2021 AED'000	2020 AED'000
Staff costs (note 23)	46,384	56,835
Depreciation and amortization	16,925	17,313

**20 Net premiums**

	Gross premiums written		Reinsurance premiums ceded		Net premiums	
	2021 AED'000	2020 AED'000	2021 AED'000	2020 AED'000	2021 AED'000	2020 AED'000
Medical	643,186	639,533	596,633	603,472	46,553	36061
Fire	169,587	142,102	167,616	136,465	1,971	5637
Energy	100,916	79,140	96,989	75,723	3,927	3417
Motor	91,476	155,762	9,463	16,154	82,013	139,608
Engineering	47,721	48,453	45,601	48,302	2,120	151
Marine Cargo	15,393	13,991	15,070	13,469	323	522
Marine Hull	16,061	13,780	14,089	11,990	1,972	1790
Accidents	50,303	44,506	30,541	21,258	19,762	23248
Liabilities	36,603	30,066	34,103	28,123	2,500	1943
Life	1,583	1,832	1,357	1,511	226	321
Aviation	18,451	15,064	18,267	14,880	184	184
Miscellaneous	14,917	22,819	14,644	22,254	273	565
	<u>1,206,197</u>	<u>1,207,048</u>	<u>1,044,373</u>	<u>993,601</u>	<u>161,824</u>	<u>213,447</u>

**21 Net claims paid**

	Gross claims paid		Reinsurance share of claims paid		Net claims paid	
	2021 AED'000	2020 AED'000	2021 AED'000	2020 AED'000	2021 AED'000	2020 AED'000
Medical	525,021	412,402	482,310	384,773	42,711	27,629
Fire	50,256	185,358	49,326	186,784	930	(1,426)
Energy	54,688	2,988,840	57,784	2,980,713	(3,096)	8,127
Motor	72,590	108,675	7,255	14,795	65,335	93,880
Engineering	26,204	43,592	23,743	40,261	2,461	3,331
Marine Cargo	6,927	8,318	6,721	8,256	206	62
Marine Hull	2,392	5,614	1,903	5,105	489	509
Accidents	14,431	8,457	8,127	3,703	6,304	4,754
Liabilities	2,916	2,770	2,839	2,668	77	102
Life	440	259	395	221	45	38
Aviation	27,576	9,722	27,451	9,674	125	48
Miscellaneous	47	2,363	47	2,363	-	-
	<b>783,488</b>	<b>3,776,370</b>	<b>667,901</b>	<b>3,639,316</b>	<b>115,587</b>	<b>137,054</b>

**22 Income from investments, net**

	2021 AED'000	2020 AED'000
Dividend income	8,767	11,326
Interest income	8,687	9,009
Gain/(loss) on sale of investment carried at FVTPL	15	(5,138)
Fair value loss on financial assets carried at FVTPL (note 9)	(60)	(444)
Other investment loss/expenses	(39)	(141)
	<b>17,370</b>	<b>14,612</b>

**23 General and administrative expenses**

	2021 AED'000	2020 AED'000
Staff costs	46,384	56,835
Depreciation and amortization	16,925	17,313
Directors' remuneration	9,251	8,442
Legal and professional fees	4,455	3,723
Repairs and maintenance	1,696	1,836
Provision for doubtful debts	1,536	4,964
Rental expense	1,176	925
Utilities	891	1,035
Finance charges	838	1,250
Marketing and advertising expense	211	-
Printing and stationary	182	-
Other expenses	944	2,186
	<b>84,489</b>	<b>98,509</b>

## 24 Basic and diluted earnings per share

Basic earnings per share amounts for the year are calculated by dividing profit for the year attributable to ordinary equity holders of the Group by the weighted average number of ordinary shares outstanding during the year.

Diluted earnings per share amounts are calculated by dividing the profit attributable to ordinary shareholders of the Group by the weighted average number of ordinary shares outstanding during the year, adjusted for the effects of dilutive instruments.

	2021 AED'000	2020 AED'000
Profit for the year	83,254	75,975
Weighted average number of ordinary shares in issue throughout the year (Shares'000)	15,000	15,000
Basic and diluted earnings per share (AED)	5.55	5.07

As of 31 December 2021, and 2020, the Group has not issued any instruments that have an impact on the basic and diluted earnings per share when exercised.

## 25 Commitment and contingencies

The Group's bankers have issued in the normal course of business letters of guarantee in favor of third parties amounting to AED 14.8 million (31 December 2020: AED 19.36 million).

The Group is subject to litigation in the normal course of its business. The contingent liabilities amount to AED 42.9 million (31 December 2020: AED 34.3 million). Although the ultimate outcome of these claims cannot presently be determined, the management, based on advice from independent loss adjusters and internal legal counsel, has considered that existing provision is adequate to cover probable outflow of economic resource.

## 26 Dividends

The Board of Directors has proposed cash dividends of 30% which is AED 3 per share amounting to AED 45 million for the year ended 31 December 2021 to be paid to the shareholders in 2022. The proposed dividends are subject to the approval of the shareholders at the Annual General Meeting and, therefore, have not been included as a liability in these consolidated financial statements.

The Board of Directors had proposed cash dividends of 25% which is AED 2.5 per share amounting to AED 37.5 million for the year ended 31 December 2020. The dividends were approved on Annual General Meeting held on 5<sup>th</sup> April 2021 and were paid to the shareholders during the year.

## 27 Risk management

### Governance framework

The primary objective of the Group's risk and financial management framework is to protect the Group's shareholders from events that could hinder the sustainable achievement of financial performance objectives, including failing to exploit opportunities. Key management recognises the critical importance of having efficient and effective risk management systems in place.

### Capital management objectives, policies and approach

The Group has established the following capital management objectives, policies and approach to manage the risks that affect its capital position. The capital management objectives are:

- To maintain the required level of stability of the Group thereby providing a degree of security to policyholders;
- To allocate capital efficiently and support the development of business by ensuring that returns on capital employed meet the requirements of its capital providers and of its shareholders;
- To retain financial flexibility by maintaining strong liquidity;
- To align the profile of assets and liabilities taking account of risks inherent in the business;
- To hold sufficient capital to cover the statutory requirements;
- To maintain financial strength to support new business growth and to satisfy the requirements of the policyholders, regulators and stakeholders; and
- To maintain strong credit ratings and healthy capital ratios in order to support its business objectives and maximise shareholders value.

The operations of the Group are also subject to regulatory requirements within the United Arab Emirates where it operates.

### Approach to capital management

The Group seeks to optimise the structure and sources of capital to ensure that it consistently maximises returns to the shareholders.

The Group's approach to managing capital involves managing assets, liabilities and risks in a coordinated way, assessing shortfalls between reported and required capital levels on a regular basis and taking appropriate actions to influence the capital position of the Group in the light of changes in economic conditions and risk characteristics.

The primary source of capital used by the Group is equity funds provided by shareholders.

The Group has had no significant changes in its policies and processes relating to its capital structure during the previous years.

No changes were made in the objectives, policies or processes during the years ended 31 December 2021 and 31 December 2020. Capital comprises share capital, legal reserve, technical reserves, general reserve, reinsurance default reserve, investment revaluation reserve and retained earnings, and is measured at AED 1,301 million as at 31 December 2021 (2020: AED 1,170 million).

On 28 December 2014, the United Arab Emirates (UAE) Insurance Authority issued Financial Regulations for Insurance Companies and were then subsequently published in the UAE Official Gazette No. 575 on 28 January 2015 and came into force on 29 January 2015. The Group is subject to local insurance solvency regulations. The Group has incorporated in its policies and procedures the necessary tests to ensure compliance with such regulations. The Central Bank of UAE allows an alignment period of up to three years for the insurance companies to be in compliance with the regulations.

## **27 Risk management (continued)**

### **Approach to capital management (continued)**

As per the Federal Law No. (6) of 2007 Concerning the Establishment of the Insurance Authority & Organization of the Insurance Operations, the minimum capital requirement remains at AED 100 million for insurance companies.

The solvency regulations identify the required Solvency Margin to be held in addition to insurance liabilities. The Solvency Margin must be maintained at all times throughout the year.

## **28 Insurance and financial risk**

### **Regulatory framework**

Regulators are primarily interested in protecting the rights of policyholders and monitor them closely to ensure that the Group is satisfactorily managing affairs for their benefit. At the same time, regulators are also interested in ensuring that the Group maintains an appropriate solvency position to meet unforeseen liabilities arising from economic shocks or natural disasters.

The operations of the Group are subject to regulatory requirements within the jurisdictions in which it operates. Such regulations not only prescribe approval and monitoring of activities, but also impose certain restrictive provisions to minimise the risk of default and insolvency on the part of insurance companies to meet unforeseen liabilities as these arise.

The chairman of the Insurance Authority vide Board of Directors' Decision No. (25) of 2014 dated 28th December 2014, issued Financial Regulation for Insurance Companies (FRIC) applicable to insurance companies incorporated in the UAE and the foreign insurance companies licensed to practice the activity in the UAE.

The major highlights of the new regulation is summarized in the below table:

#### Regulation

1. Basis of Investing the Rights of the Policy Holders
2. Solvency Margin and Minimum Guarantee Fund
3. Basis of calculating the technical reserves
4. Determining the Group's assets that meet the accrued insurance liabilities
5. Records which the Group shall be obligated to organise and maintain as well as the data and documents that shall be made available to the Authority
6. Principles of organising accounting books and records of the Group, agents and brokers and determining data to be maintained in these books and records
7. Accounting policies to be adopted and the necessary forms needed to be prepare and present reports and consolidated financial statements.

## **28 Insurance and financial risk (continued)**

### **Insurance risk**

The risk under any one insurance contract is the possibility that the insured event occurs and the uncertainty of the amount of the resulting claim. By the nature of an insurance contract, this risk is random and therefore unpredictable. Factors that aggravate insurance risk include lack of risk diversification in terms of type and amount of risk, geographical location and type of industry covered.

For a portfolio of insurance contracts where the theory of probability is applied to pricing and provisioning, the principal risk that the Group faces under its insurance contracts is that the actual claims and benefit payments exceed the estimated amount of the insurance liabilities. This could occur because the frequency or severity of claims and benefits are greater than estimated. Insurance events are random and the actual number and amount of claims and benefits will vary from year to year from the estimate established using statistical techniques.

Experience shows that the larger the portfolio of similar insurance contracts, the smaller the relative variability about the expected outcome will be. In addition, a more diversified portfolio is less likely to be affected across the board by a change in any subset of the portfolio. The Group has developed its insurance underwriting strategy to diversify the type of insurance risks accepted and within each of these categories to achieve a sufficiently large population of risks to reduce the variability of the expected outcome.

The Group manages risks through its underwriting strategy, adequate reinsurance arrangements and proactive claims handling. The underwriting strategy attempts to ensure that the underwritten risks are well diversified in terms of type and amount of risk, industry and geography. Underwriting limits are in place to enforce appropriate risk selection criteria.

The Group has the right not to renew individual policies, to re-price the risk, to impose deductibles and to reject the payment of a fraudulent claim. Insurance contracts also entitle the Group to pursue third parties for payment of some or all costs (for example, subrogation). Furthermore, the Group's strategy limits the total exposure to any one territory and the exposure to any one industry.

## **28 Insurance and financial risk (continued)**

### **Insurance risk (continued)**

#### **Frequency and severity of claims**

The Group has the right not to renew individual policies, re-price the risk, it can impose deductibles and it has the right to reject the payment of a fraudulent claim. Insurance contracts also entitle the Group to pursue third parties for payment of some or all costs (for example, subrogation). Furthermore, the Group's strategy limits the total exposure to any one territory and the exposure to any one industry.

Property insurance contracts are underwritten by reference to the commercial replacement value of the properties and contents insured, and claim payment limits are always included to cap the amount payable on occurrence of the insured event. Cost of rebuilding properties, of replacement or indemnity for contents and time taken to restart operations for business interruption are the key factors that influence the level of claims under these policies. Property insurance contracts are subdivided into four risk categories: fire, business interruption, weather damage and theft. The insurance risk arising from these contracts is not concentrated in any of the territories in which the Group operates, and there is a balance between commercial and personal properties in the overall portfolio of insured buildings.

The reinsurance arrangements include excess and catastrophe coverage. The Group has survey units dealing with the mitigation of risks surrounding claims. This unit investigates and recommends ways to improve risk claims. The risks are reviewed individually at least once in 3 years and adjusted to reflect the latest information on the underlying facts, current law, jurisdiction, contractual terms and conditions, and other factors. The Group actively manages and pursues early settlements of claims to reduce its exposure to unpredictable developments.

#### **Sources of uncertainty in the estimation of future claim payments**

Claims on insurance contracts are payable on a claims-occurrence basis. The Group is liable for all insured events that occurred during the term of the contract, even if the loss is discovered after the end of the contract term. As a result, liability claims are settled over a long period of time and element of the claims provision includes incurred but not reported claims (IBNR). The estimation of IBNR is generally subject to a greater degree of uncertainty than the estimation of the cost of settling claims already notified to the Group, where information about the claim event is available. IBNR claims may not be apparent to the insured until many years after the event that gave rise to the claims. For some insurance contracts, the IBNR proportion of the total liability is high and will typically display greater variations between initial estimates and final outcomes because of the greater degree of difficulty of estimating these liabilities. In estimating the liability for the cost of reported claims not yet paid, the Group considers information available from loss adjusters and information on the cost of settling claims with similar characteristics in previous periods. Large claims are assessed on a case-by-case basis or projected separately in order to allow for the possible distortive effect of their development and incidence on the rest of the portfolio.

The estimated cost of claims includes direct expenses to be incurred in settling claims, net of the expected subrogation value and other recoveries. The Group takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. However, given the uncertainty in establishing claims provisions, it is likely that the final outcome will prove to be different from the original liability established.

## 28 Insurance and financial risk (continued)

### Insurance risk (continued)

#### Sources of uncertainty in the estimation of future claim payments (continued)

The amount of insurance claims is particularly sensitive to the level of court awards and to the development of legal precedent on matters of contract and tort. Insurance contracts are also subject to the emergence of new types of latent claims, but no allowance is included for this at the end of the reporting period.

Where possible, the Group adopts multiple techniques to estimate the required level of provisions. This provides a greater understanding of the trends inherent in the experience being projected. The projections given by the various methodologies also assist in estimating the range of possible outcomes. The most appropriate estimation technique is selected taking into account the characteristics of the business class and the extent of the development of each accident year.

In calculating the estimated cost of unpaid claims (both reported and not), the Group's estimation techniques are a combination of loss-ratio-based estimates and an estimate based upon actual claims experience using predetermined formulae where greater weight is given to actual claims experience as time passes. The initial loss-ratio estimate is an important assumption in the estimation technique and is based on previous years' experience, adjusted for factors such as premium rate changes, anticipated market experience and historical claims inflation.

The initial estimate of the loss ratios used for the current year before and after reinsurance are analysed below by type of risk where the insured operates for current and prior year premium earned.

	2021		2020	
	Gross loss ratio	Net loss ratio	Gross loss ratio	Net loss ratio
Life insurance	64.43%	197.78%	14.23%	(42.42%)
Non-life insurance	67.87%	46.64%	169.58%	42.55%

#### Process used to decide on assumptions

The risks associated with the insurance contracts are complex and subject to a number of variables that complicate quantitative sensitivity analysis. Internal data is derived mostly from the Group's quarterly claims reports and screening of the actual insurance contracts carried out at the end of the reporting period to derive data for the contracts held. The Group uses assumptions based on a mixture of internal and market data to measure its claims liabilities. The Group has reviewed the individual contracts and in particular the industries in which the insured companies operate and the actual exposure years of claims. This information is used to develop scenarios related to the latency of claims that are used for the projections of the ultimate number of claims.

The choice of selected results for each accident year of each class of business depends on an assessment of the technique that has been most appropriate to observed historical developments. In certain instances, this has meant that different techniques or combinations of techniques have been selected for individual accident years or Group's accident years within the same class of business.



## 28 Insurance and financial risk (continued)

### Insurance risk (continued)

#### Claims development process

The following schedules reflect the actual claims (based on year end estimates including IBNR) compared to the previous estimates for the last five years on an accident year basis:

Accident year	2016 and earlier AED'000	2017 AED'000	2018 AED'000	2019 AED'000	2020 AED'000	2021 AED'000	Total AED'000
<b>Non-Life- Gross:</b>							
At the end of the accident year	-	3,553,591	503,967	412,060	308,487	437,901	5,216,006
One year later	-	4,509,321	469,242	357,270	301,762	-	5,637,595
Two year later	-	4,504,331	420,717	381,917	-	-	5,306,965
Three year later	-	5,923,729	375,274	-	-	-	6,299,003
Four year later	-	5,905,089	-	-	-	-	5,905,089
<b>Current estimate of Cumulative claims</b>	<b>1,742,914</b>	<b>5,905,089</b>	<b>375,274</b>	<b>381,917</b>	<b>301,762</b>	<b>437,901</b>	<b>9,144,857</b>
Cumulative payments to date	1,689,030	5,852,897	333,146	280,792	189,326	130,936	8,476,127
<b>Liability recognised in the consolidated statement</b>	<b>53,884</b>	<b>52,192</b>	<b>42,128</b>	<b>101,125</b>	<b>112,436</b>	<b>306,965</b>	<b>668,730</b>
<b>Life- Gross:</b>							
At the end of the accident year	-	2,819	2,625	614	983	1,441	8,482
One year later	-	6,042	2,290	335	142	-	8,809
Two year later	-	5,862	2,245	331	-	-	8,438
Three year later	-	5,895	2,243	-	-	-	8,138
Four year later	-	5,889	-	-	-	-	5,889
<b>Current estimate of Cumulative claims</b>	<b>15,909</b>	<b>5,889</b>	<b>2,243</b>	<b>331</b>	<b>142</b>	<b>1,441</b>	<b>25,955</b>
Cumulative payments to date	15,897	5,889	2,214	331	142	439	24,912
<b>Liability recognised in the consolidated statement</b>	<b>12</b>	<b>-</b>	<b>29</b>	<b>-</b>	<b>-</b>	<b>1,002</b>	<b>1,043</b>

#### Concentration of insurance risk

Substantially all the Group's underwriting business are carried out in the United Arab Emirates (UAE).

In common with other insurance companies, in order to minimise financial exposure arising from large insurance claims, the Group, in the normal course of business, enters into arrangement with other parties for reinsurance purposes.

To minimise its exposure to significant losses from reinsurer insolvencies, the Group evaluates the financial condition of its reinsurers and monitors concentrations of credit risk arising from similar geographic regions, activities or economic characteristics of the reinsurers. Reinsurance ceded contracts do not relieve the Group from its obligations to policyholders. The Group remains liable to its policyholders for the portion reinsured to the extent that any reinsurer does not meet the obligations assumed under the reinsurance agreements.

## **28 Insurance and financial risk (continued)**

### **Insurance risk (continued)**

#### **Concentration of insurance risk (continued)**

#### **Sensitivity of underwriting profit and losses**

The Group does not foresee any adverse change in the contribution of insurance profit due to the following reasons:

The Group has an overall risk retention level of 2021: 13% (2020: 18%) and this is mainly due to low retention levels in general accident, fire, engineering and energy. However, for other lines of business, the Group is adequately covered by excess of loss reinsurance programs to guard against major financial impact.

The Group has earned commission income of AED 134 million (2020: AED 118 million) predominantly from the reinsurance placement which remains a comfortable source of income.

#### **Credit risk**

Credit risk refers to the risk that a counter party will default on its contractual obligations resulting in financial loss to the Group.

Key areas where the Group is exposed to credit risk are:

- reinsurers' share of insurance liabilities;
- amounts due from reinsurers in respect of claims already paid;
- amounts due from insurance contract holders;
- amounts due from insurance intermediaries; and
- amounts due from banks for its bank balances and fixed deposits and bonds.

The Group has adopted a policy of dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults. The Group's exposure and the credit ratings of their counterparties are continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties. Credit exposure is controlled by counterparty limits that are reviewed and approved by the management annually.

Reinsurance is used to manage insurance risk. This does not, however, discharge the Group's liability as primary insurer. If a reinsurer fails to pay a claim for any reason, the Group remains liable for the payment to the policyholder. The creditworthiness of reinsurers is considered on an annual basis by reviewing their financial strength prior to finalisation of any contract.

The Group maintains records of the payment history for significant contract holders with whom it conducts regular business. The exposure to individual counterparties is also managed by other mechanisms, such as the right of offset where counterparties are both debtors and creditors of the Group. Management information includes details of provisions for impairment on insurance receivables and subsequent write-offs. Exposures to individual policyholders and groups of policyholders are mitigated by ongoing credit evaluation of their financial condition.

## **28 Insurance and financial risk (continued)**

### **Insurance risk (continued)**

#### **Credit risk (continued)**

For receivables the Group has applied the simplified approach in IFRS 9 to measure the loss allowance at lifetime ECL. The Group determines the expected credit losses on these items by using a provision matrix, estimated based on historical credit loss experience based on the past due status of the debtors, adjusted as appropriate to reflect current conditions and estimates of future economic conditions. Accordingly, the credit risk profile of these assets is presented based on their past due status in terms of the provision matrix.

The Group does not have any significant credit risk exposure to any single counterparty or any group of counterparties having similar characteristics. The Group defines counterparties as having similar characteristics if they are related entities. The credit risk on liquid funds is limited because the counterparties are registered banks with sound financial positions.

At 31 December 2021 and 2020, all term deposits were placed with banks within UAE. Management is confident that this concentration of liquid assets at year-end does not result in any credit risk to the Group as the banks are major banks operating in the UAE and are highly regulated by the Central Bank.

The carrying amount of financial assets recorded in the consolidated financial statements, which is net of impairment losses, represents the Group's maximum exposure to credit risk for such receivables and liquid funds.

#### **Market price risk**

Market price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual security, or its issuer, or factors affecting all securities traded in the market. The Group is exposed to market risk with respect to its investment securities. The Group limits market risks by maintaining a diversified portfolio and by continuous monitoring of developments in the market. In addition, the Group actively monitors the key factors that affect the market movements, including analysis of the operational and financial performance of investees.

At the end of the reporting period, if the equity prices are 10% higher/lower as per the assumptions mentioned below and all the other variables were held constant, the Group's other comprehensive income would have increased/decreased by AED 42.2 million (2020: AED 27.8 million) in the case of the financial investments at fair value through other comprehensive income.

#### **Interest rate risk**

Interest rate risk arises from the possibility that changes in interest rates will affect the finance income or finance cost of the Group. The Group is exposed to interest rate risk on its term deposits that carry fixed interest rates which are detailed in Notes 8 and 12, respectively.

The Group generally tries to minimise the interest rate risk by closely monitoring the market interest rates and investing in those financial assets in which such risk is expected to be minimal.

## 28 Insurance and financial risk (continued)

### Insurance risk (continued)

#### Interest rate sensitivity analysis

The sensitivity analysis has been determined based on the exposure to interest rates for interest-bearing financial assets assuming the amount of assets at the end of the reporting period were outstanding for the whole year.

As all the interest-bearing financial assets and liabilities of the Group carry fixed interest rates, the Group is not subject to fluctuation of interest rate at the reporting date.

#### Currency risk

Foreign currency risk is the risk that financial instrument will fluctuate due to change in foreign exchange rates. Assets are typically funded in the same currency as that of the business being transacted to eliminate exchange exposures. Management believes that there is a minimal risk of significant loss due to exchange rate fluctuations and consequently the Group does not hedge its foreign currency exposure.

The Group's major transactions in foreign currencies are in US Dollars. As the exchange rates of the UAE Dirham is pegged to the US Dollar, the Group is not subject to significant currency risk.

#### Liquidity risk

Liquidity risk refers to the risk that an entity will encounter difficulty in meeting obligations associated with its financial liabilities at maturity date. The Group manages the liquidity risk through a risk management framework for the Group's short, medium and long-term funding and liquidity management requirements by maintaining adequate reserves, sufficient cash and cash equivalent and bank facilities, to ensure that funds are available to meet their commitments for liabilities as they fall due.

The maturity profile is monitored by management to ensure adequate liquidity is maintained. The following table summarises the maturity profile of the Group's financial assets and liabilities based on remaining contractual obligations including interest receivable and payables.

The table below summarises the maturities of the Group's undiscounted financial liabilities at 31 December 2021 and 31 December 2020, based on contractual payment dates and current market interest rates.

	Current Up to 1 year AED'000	Non-current >1 year AED'000	Total AED'000
<b>31 December 2021</b>			
<b>Financial liabilities</b>			
Insurance and other payables	355,308	-	355,308
Reinsurance deposits retained	28,198	-	28,198
Provision for employees' end of service benefits	41,512	-	41,512
Accruals	14,567	-	14,567
	439,585	-	439,585
<b>31 December 2020</b>			
<b>Financial liabilities</b>			
Insurance and other payables	298,240	-	298,240
Reinsurance deposits retained	25,169	-	25,169
Provision for employees' end of service benefits	40,570	-	40,570
Accruals	15,030	-	15,030
	379,009	-	379,009

## 28 Insurance and financial risk (continued)

### Insurance risk (continued)

### Liquidity risk (continued)

The expected maturity profile of the assets at 31 December 2021 and 2020 is as follows:

	Less than one year AED'000	More than one year AED'000	No maturity date AED'000	Total AED'000
<i>31 December 2021</i>				
Property and equipment	-	-	773,767	773,767
Investment properties	-	-	78,242	78,242
Intangible assets	-	-	362	362
Statutory deposits	-	-	10,000	10,000
Financial assets carried at FVTOCI	-	451,758	-	451,758
Insurance receivables	218,105	-	-	218,105
Reinsurance contract assets	1,078,256	-	-	1,078,256
Other receivables and prepayments	65,947	-	-	65,947
Term deposits	-	158,972	-	158,972
Cash and cash equivalents	152,258	-	-	152,258
	<b>1,514,566</b>	<b>610,730</b>	<b>862,371</b>	<b>2,987,667</b>

	Less than one year AED'000	More than one year AED'000	No maturity date AED'000	Total AED'000
<i>31 December 2020</i>				
Property and equipment	-	-	790,513	790,513
Investment properties	-	-	74,342	74,342
Intangible assets	-	-	715	715
Statutory deposits	-	-	10,000	10,000
Financial assets carried at FVTOCI	-	301,243	-	301,243
Financial assets carried at FVTPL	-	445	-	445
Insurance receivables	230,415	-	-	230,415
Reinsurance contract assets	986,495	-	-	986,495
Other receivables and prepayments	55,167	-	-	55,167
Term deposits	165,954	-	-	165,954
Cash and cash equivalents	145,125	-	-	145,125
	<b>1,583,156</b>	<b>301,688</b>	<b>875,570</b>	<b>2,760,414</b>

## 29 Fair value of financial instruments

Financial instruments comprise financial assets and financial liabilities. Financial assets consist of statutory deposits, investments carried at fair value through other comprehensive income, investments carried at fair value through profit and loss, insurance receivables, deposits, bank balances and cash, and certain other assets. Financial liabilities consist of insurance payables, lease liabilities and certain other liabilities.

The fair values of the financial assets and liabilities are not materially different from their carrying values.

## 29 Fair value of financial instruments (continued)

The following table shows the analysis of financial instruments recorded at fair value by level of the fair value hierarchy as at 31 December 2021 and 31 December 2020:

	Level 1 AED'000	Level 2 AED'000	Level 3 AED'000	Total AED'000
<b>31 December 2021</b>				
Investments carried at fair value through other comprehensive income	449,179	-	2,579	451,758
	<u>449,179</u>	<u>-</u>	<u>2,579</u>	<u>451,758</u>
<b>31 December 2020</b>				
Investments carried at fair value through other comprehensive income	298,664	-	2,579	301,243
Investments carried at fair value through profit and loss	445	-	-	445
	<u>299,109</u>	<u>-</u>	<u>2,579</u>	<u>301,688</u>

### Valuation technique:

Level 1: Quoted bid prices in an active market

Level 3: Net assets value based on audited financials

During the reporting periods ended 31 December 2021 and 31 December 2020, there were no transfers between level 1 and level 2 fair value measurements, and no transfer into and out of level 3 fair value measurements.

Some of the Group's financial assets are measured at fair value at the end of the reporting period. The following table gives information about how the fair values of these financial assets are determined:

Financial assets	Fair value as at		Fair value hierarchy	Valuation techniques and key inputs	Significant unobservable input	Relationship of unobservable inputs to fair value
	31 December 2021	31 December 2020				
	AED'000	AED'000				
Quoted equity investments – FVTOCI	301,245	212,220	Level 1	Quoted bid prices in an active market.	None	N/A
Quoted debts instruments – FVTOCI	147,934	86,444	Level 1	Quoted bid prices in an active market.	None	N/A
Unquoted equity investments – FVTOCI	2,579	2,579	Level 3	Adjusted net assets valuation method after adjusting for certain components in financial information of underlying companies.	Net assets value	Higher the net assets value of the investees, higher the fair value
Quoted equity investments – FVTPL	-	445	Level 1	Quoted bid prices in an active market.	None	N/A

### 30 Segment reporting

#### 30.1 Segment revenue and results

The Group has two reportable segments, as described below, which are the Group's strategic business units. The strategic business units are managed separately because they require different approach, technology and marketing strategies. For each of the strategic business units, the Chief Operating Decision Maker reviews internal management reports on at least a quarterly basis.

The following summary describes the two main business segments:

- Underwriting of general insurance business - incorporating all classes of general insurance such as fire, marine, motor, medical, general accident and miscellaneous.
- Investments - incorporating investments in marketable equity securities and investment funds, development bonds, term deposits with banks and investment properties and other securities.

	2021			2020		
	Underwriting AED'000	Investments AED'000	Total AED'000	Underwriting AED'000	Investments AED'000	Total AED'000
Segment Revenue	1,344,417	32,587	1,377,004	1,327,057	23,846	1,350,903
<b>Segment result</b>	131,893	35,850	167,743	164,660	9,824	174,484
Unallocated expenses			(84,489)			(98,509)
Profit for the year			83,254			75,975

#### 30.2 Segment assets and liabilities

	As at 31 December 2021			As at 31 December 2020		
	Underwriting AED'000	Investments AED'000	Total AED'000	Underwriting AED'000	Investments AED'000	Total AED'000
Segment assets	2,136,437	698,972	2,835,409	2,063,305	551,984	2,615,289
Unallocated assets	-	-	152,258	-	-	145,125
Total assets	2,136,437	698,972	2,987,667	2,063,305	551,984	2,760,414
Segment liabilities	1,630,640	14,567	1,645,207	1,534,324	15,030	1,549,354
Unallocated liabilities	-	-	41,512	-	-	40,570
Total liabilities	1,630,640	14,567	1,686,719	1,534,324	15,030	1,589,924

### 30 Segment reporting

#### 30.3 Revenue from underwriting departments

The following is an analysis of the Group's revenues (gross written premiums, commission income and other underwriting income) classified by major underwriting departments.

	2021 AED'000	2020 AED'000
Employee benefits, medical and personal assurance	763,191	751,405
Motor	93,947	158,278
Oil and gas	114,569	85,758
Fire and allied perils	185,896	156,961
General accident	126,719	123,461
Marine and aviation	58,478	49,324
Life	1,617	1,870
	1,344,417	1,327,057

There were no transactions between the business segments during the year.

### 31 Subsequent events

On 31 January 2022, the UAE Ministry of Finance announced the introduction of a 9% federal corporate tax rate effective for fiscal years commencing on or after 1 June 2023. There are no implications to the financial year ended 31 December 2021. Management is in the process of evaluating the consequences to the consolidated financial statements and will communicate the conclusion of their evaluation at an appropriate future time.

There have been no other events subsequent to the consolidated statement of financial position date that would significantly affect the amounts reported in the consolidated financial statements as at and for the year ended 31 December 2021.

### 32 Approval of consolidated financial statements

The consolidated financial statements were approved and authorized for issue by the Board of Directors on 21 February 2022.

### 33 Impact of COVID-19 on the Group's operations

The coronavirus ("COVID-19") pandemic has spread rapidly across the globe. The novel coronavirus (COVID-19) outbreak is a serious and unprecedented public health threat. It has interrupted the movement of people and goods/service throughout the world, and many levels of government are instituting restrictions on individuals and businesses. The pandemic has had significant negative effects on the global economy. The resulting impact on financial reporting will be significant.

The Management has determined that the COVID-19 pandemic has not created a material uncertainty that casts doubt on the Group's ability to continue as a going concern.



### **33 Impact of COVID-19 on the Group's operations (continued)**

The COVID-19 pandemic has developed rapidly since 2020, with a significant number of cases. Measures taken by various governments to contain the virus have affected economic activity. Management has taken several measures to monitor and mitigate the effects of COVID-19, such as safety and health measures for our people (such as social distancing and working from home) and ensuring uninterrupted services that are essential to our business.

At this stage, the impact on our business and results has not been significant and based on our experience to date the management expects this to remain. As the Group operates in Insurance Sector, The management has found demand for its products/ services and expect this to continue. We will continue to follow the various government policies and advises and, in parallel, The management is doing utmost to continue operations in the best and safest way possible without jeopardizing the health of all stakeholders.

The management has performed impairment testing on Property, plant and equipment and intangible assets and has identified that no indicators of impairment that exist as a result of the economic conditions caused by the spread of COVID-19.

The negative economic outlook and cash flow difficulties experienced by customers because of COVID-19 and financial instruments and the measurement of expected credit losses - under IFRS 9 based on information about past events, current conditions and forecasts of future economic conditions are also considered for our ECL provision for the year 2021.

Since 31 December 2019, the consequences of the COVID-19 outspread has not materially and adversely affected the supply and demand for the Group's primary products / services and therefore, its operating results have not been significantly affected.

# Al Ain Ahlia Insurance Co.

Incorporated in Abu Dhabi by Law (18) of the year 1975, and Under Registration No. 3 dated 8/8/1984 And Subject to the Provisions of the Insurance Laws and Regulations Paid Capital AED 150,000,000



Since 1975

# شركة العين الأهلية للتأمين

تأسست في أبو ظبي بموجب القانون رقم (18) لسنة 1975 ومسجلة تحت رقم 3 في 8/8/1984 وتخضع لأحكام قانون تنظيم أعمال التأمين رأس المال المدفوع 150,000,000 درهم

## GOVERNANCE REPORT OF THE YEAR 2021

Approved by the Board of Directors  
In the Board Meeting (01/2022) held on 16/02/2022



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### **1. Application of the Governance Principles:**

- AL AIN AHLIA INSURANCE COMPANY was one of the companies that interacted with the intention of the financial market relating to the application of the laws governing the corporates (Corporate Governance). Since 2005, when AL AIN AHLIA INSURANCE COMPANY was asked to do so, it gave notes regarding this matter and ended up supporting all the endeavors that aim at coping with the latest administrative and ownership methods, the application of effective practices in relation to the institutional development modernization to face the challenges, achieve constant development and methodological approaches and professional skills compatible with the standing social and economic fabric of the country and its privacy. The application of governance, with its leading advantages in change and restructure, promises the enhancement of performance, the continuation, risk reduction, supporting the responsibility, transparency and taking into account the shareholders' rights. Therefore, the Company's Board of Directors takes all of that into the consideration.
- Based on the aforementioned, the Company is committed to apply the rules of disclosure and transparency in order to strengthen confidence. That is why on 19/04/2010 the Company's Board of Directors decided to apply fully the system of governance controls, in accordance with the provisions of Ministerial Resolution No. (518) of the year 2009.

### **2. Implementation of the Governance Rules:**

- The Company as well is committed and works under the rules of governance controls, contained in the Resolution No. (3/RM) 2020 of the Chairman of the Board of the Securities and Commodities Authority regarding the standards of institutional discipline and the governance of public joint-stock companies and its amendment which replaces of the Resolution No. (7/RM) 2016 and the Ministerial Resolution No. (518/2009).

### **Second: Transactions Securities of Board Members:**

- The provisions and resolutions of the Securities and Commodities Authority frame the transactions of board members and any employee familiar with the Company's basic data including Article No. (14) of the Resolution No. (2) of the year 2001 by the Authority's Board of Directors, regarding the system of trading, clearing, settlements, transfer of ownership and custody of securities. On the other hand, the Board Members and employees are banned to trade in the shares of the Company, the parent company, subsidiary company, or affiliated company in short-time limits, whether on a daily or a weekly basis. In addition, they are banned to trade in these shares to dilute the rest of the investors and to affect the Company's prices, whether directly or indirectly. They are banned as well to trade in the Company's shares when it comes to their knowledge of any important events or resolutions aim at affecting the price of the Company's shares. In all cases, the Company's board members, the general manager, the senior

executives, or any employee familiar with the Company's material information's shall not transact with the Company's securities, Parent Company, The Subsidiary and Sister or the Affiliate of the Company on his own or on behalf of others, during the following periods:

- Ten (10) working days prior to the announcement of any material information's, unless the information is a result of emergency or sudden events.
- Fifteen (15) days prior to the end of the quarterly, semi-annual or annual financial period, until disclosure of the financial statements.
- **Statement of ownership and transactions in the Company's securities by the board members, their spouses and their children during 2021:**

In accordance with the disclosure system and pursuant to Article No. (36) of the disclosure and transparency system issued by Securities and Commodities Authority, and in relating to the e Service Notification of Abu Dhabi Securities Market dated 07 / 01 / 2021, the stock ownership and trading transactions of the Company's shares by the Board Members and their first-degree relatives of the year 2021 are as follows:

Serial No.	Name	The position/relationship	Shares Owned On 31/12/2021	The Total Sale	The Total Buying
1	MOHAMED JOUAN RRASHED AL BADIE AL DHAERI	Chairman of Board of Directors	1.542.307	-	-
	MOZA AYED JABIR AL MAZROUI (WIFE)	Wife of the Chairman of the Board of Directors	27.780	-	-
	AHMED MOHAMED JOUAN RASHED AL BADIE AL DHAERI (SON)	Son of the Chairman of the Board of Directors	749.812	-	-
	MAHA MOHAMED JOUAN RASHED AL BADIE AL DHAERI (DAUGHTER)	Daughter of the Chairman of the Board of Directors	8.730	-	-
	FARIS MOHAMED JOUAN RASHED AL BADIE AL DHAERI (SON)	Son of the Chairman of the Board of Directors	50.000	-	-
2	KHALID MOHAMED JOUAN RASHED AL BADIE AL DHAERI	Vice Chairman of the Board of Directors	818.216	-	-
4	SHEIKH ZAYED BIN SULTAN AL NAHAYAN	Member of the Board of Directors	100.000	-	-
3	SAEED AHMED OMRAN AL MAZROUI	Member of the Board of Directors	598.750	-	-
5	GHAITH HAMMEL BIN KHADIM AL GHAITH AL QUBAISI	Member of the Board of Directors	100.658	-	-

	HAMDA KHALIFA FARAIH AL QUBAISI (MOTHER)	Mother of Mr. Ghaith Hammel Bin Khadim Al Ghaith Al Qubaisi	98.000	-	-
6	MOHAMED ABDULJABBAR ABDULMOHSEN AHMED ALSAYEGH		-	-	-
7	FAYSAL JASIM MOHAMED AL KHALUFI		-	-	-

### **Third: Board of Directors Composition:**

#### **1. Statement of the current Board of Directors composition according to the categories of its members:**

The board of directors currently consists of seven members elected by the General Assembly and the duration of board membership is three years.

Serial No.	Name	Category (EXECUTIVE, NON-EXECUTIVE, AND INDEPENDENT)	Expertise/Qualifications	Category	Duration of Membership (since)	The membership, positions of Board Directors in other joint stock companies	Their positions, in important supervisory, governmental, and business entities
1)	Mr. MOHAMED JOUAN RRASHED AL BADIE AL DHAERI	Chairman of Board of Directors NON-EXECUTIVE / NON-INDEPENDENT	- Businessman - Experience in the insurance, banking, and business sectors	Non-executive / non-independent /	Since 1976	Chairman of Abu Dhabi National Industrial Projects (ADNIP) previously. Member of the Board of Directors of the National Bank of Abu Dhabi (previously) From 1968 to 2009.	<ul style="list-style-type: none"> <li>Owner and major shareholder in many real estate, tourism and oil projects.</li> <li>Founder and owner of Al-Badi Group since 1967.</li> <li>A former member of the Chamber of Commerce and Industry of Abu Dhabi.</li> </ul>
2)	Mr. KHALID MOHAMED JOUAN RASHED AL BADIE AL DHAERI	Vice Chairman of the Board of Directors NON-EXECUTIVE / NON-INDEPENDENT	<ul style="list-style-type: none"> <li>Businessman</li> <li>Master of Science in Financial Management from George Washington University</li> <li>Experience in insurance, investment banking and projects.</li> </ul>	Non-executive / non-Independent /	Since 2006	<ul style="list-style-type: none"> <li>Secretary of the Board of Directors of the National Bank of Abu Dhabi (formerly)</li> <li>Deputy General Manager of Investment Banking Sector at National Bank of Abu Dhabi (formerly)</li> <li>Head of the Asset Management, Funds and Portfolios Management Group</li> </ul>	<ul style="list-style-type: none"> <li>Member of the Board of Directors of the Abu Dhabi Chamber of Commerce and Industry (formerly)</li> <li>Chairman of the Emirates Insurance Association</li> <li>Chairman of the Executive Council of the Gulf Insurance Federation.</li> </ul>

						at National Bank of Abu Dhabi (formerly)	
3)	<b>SHEIKH ZAYED BIN SUROOR NAHYAN AL</b>	Member of the Board of Directors NON-EXECUTIVE / INDEPENDENT	- Businessman	Non-executive / Independent	Since 2021	<ul style="list-style-type: none"> <li>Businessman</li> </ul>	<ul style="list-style-type: none"> <li>Member of the Board of Directors of Abu Dhabi Commercial Bank (ADCB)</li> </ul>
4)	<b>Mr. SAEED AHMED OMRAN AL MAZROUI</b>	Member of the Board of Directors NON-EXECUTIVE/ INDEPENDENT	- Businessman	Non-executive / Independent	Since 2021	<ul style="list-style-type: none"> <li>Businessman</li> </ul>	<ul style="list-style-type: none"> <li>Chairman Of Omran Group</li> </ul>
5)	<b>Mr. GHAITH HAMMEL BIN KHADIM AL GHAITH AL QUBAIS</b>	Member of the Board of Directors NON-EXECUTIVE/ NON-INDEPENDENT	- Businessman - Experienced in the field of investment and real estate - Board Member in Commercial Bank International - CBI	Non-executive / non-Independent	Since 2003	<ul style="list-style-type: none"> <li>Vice-Chairman of the Board of Directors of Al Ghaith Holding.</li> <li>Board Member of MARINE DREDGING COMPANY. (formerly)</li> <li>Chairman of PRESTIGE JET for private aviation. (formerly)</li> </ul>	<ul style="list-style-type: none"> <li>Member of National Consultative Council of the emirate of Abu Dhabi</li> <li>Board Member of Commercial Bank International CBI</li> <li>Board Member of Abu Dhabi Emiratization Council (formerly)</li> </ul>
6)	<b>MOHAMED ABDUL JABBAR ABDULMOHSEN AHMED ALSAYEGH</b>	Member NON-EXECUTIVE / INDEPENDENT	Bachelor of Finance from Northeastern University, Boston, USA.	Non-executive / Independent	Since 2018	<ul style="list-style-type: none"> <li>Financial expert in capital markets.</li> <li>Businessman who runs many private companies.</li> </ul>	<ul style="list-style-type: none"> <li>Senior Dealer in the account's management and financial services at Abu Dhabi Investment Council Co.</li> </ul>
7)	<b>FAYSAL MOHAMED KHALUFI JASIM AL</b>	Member NON-EXECUTIVE/ INDEPENDENT	Bachelor of Business Administration.	Non-executive / Independent	Since 2018	<ul style="list-style-type: none"> <li>Investment expert.</li> </ul>	<ul style="list-style-type: none"> <li>- Head of investments at Department of Private Ownership, Abu Dhabi Investment Council Co.</li> </ul>

**2. Statement of women's representation in the Board of Directors in 2021:**

There are no women members at the Company's Board of Directors

**3. A statement of the reasons why no women were nominated for the membership of the Board of Directors:**

No female members have run for the 2021 elections of the Company's Board of Directors. Noting that the members of the Company's Board of Directors should be, in accordance with the Company's Articles of Association, one of the Company's shareholders, as well as being subject to the other conditions and requirements of the governance resolution regarding the Board of Directors member.

**4. The Total remuneration paid in 2021 to the Members of the Board of Directors for the financial year 2021:**

- Remuneration of Board of Directors Members are determined based on the provisions of Article No. (21) of the Governance Resolution and Article No. (169) of the Commercial Companies Law No. (2) of the year 2015, which are in force at the time when the meeting of General Assembly is held and approves the proposal of the Board of Directors on 14/02/2022. Whereas, the remuneration of the members of the Board of Directors consists of a percentage of the net profit, in all cases it shall not exceed 10% of the net profit for the ended fiscal year, after the deduction of depreciation and reserve.
- In execution of the aforementioned, the remuneration of the Board of Directors should be determined through a proposal or a recommendation of the Board of Directors and submitted to the General Assembly of the Company. In all cases, it shall not exceed 10% of the net profit in accordance with the above-mentioned controls. In 2021, the total paid remuneration for members of the Board of Directors on finance year ended 2020 was AED 8,441,668(Excludes 5% VAT).

**5. The Total remuneration Proposed to be paid to the members of the Board of Directors for the year 2021:**

- As for the fiscal year 2021, the distribution of remuneration of the Board of Directors has not yet been completed, whereas the remuneration will be presented to the General Assembly of the Company 2021, which has the authority to refuse or approve them. It is expected that the Board of Directors' remuneration proposal for 2021 will be AED 9,250,662.00 up to 10% in accordance with the provisions of Article No. (171) of the Decree of the Federal Law No. (32/2021) regarding the Commercial Companies Law.
- while members of the Board of Directors do not receive any allowances for attending Board meetings.
- **As for the Board Committees and** according to the governance rules, the Board Member shall receive an amount of AED 4,000 for attending each meeting, as well as the amount of AED 10,000 for attending each meeting at the Real Estate & Investment Committee, in addition to AED 8,000 for the transportation of the Board Member outside the city of Abu Dhabi.

6. Statement of the details of allowances for attending the sessions of the committees derived from the BOD, which were paid to the BOD members for the fiscal year 2021:

Committee Meetings Summary for 2021	Committee Type				Total
	Audit	Nomination & Remuneration	Risk	Investment	
No. of meetings	5	5	4	21	35
Mr. Khalid Al Badie	28,000.00	20,000.00	24,000.00	290,000.00	362,000.00
Mr. Ghaith Bin Hamel Al Ghaith	16,000.00	28,000.00	24,000.00	290,000.00	358,000.00
Mr. Mohd Abduljabar Alsayegh	12,000.00	28,000.00	24,000.00	290,000.00	354,000.00
Mr. Faisal Jasem Al Khaloofi	28,000.00	8,000.00	-	-	36,000.00
<b>Total</b>	<b>84,000.00</b>	<b>84,000.00</b>	<b>72,000.00</b>	<b>870,000.00</b>	<b>1,110,000.00</b>

7. The Board Member did not receive in 2021 any additional allowances, salaries or fees other than the allowances for attending the committees.



**8. Statement of the number of meetings of the Board of Directors for the year 2021, their dates and number of attendances:**

The Board of Directors of AL AIN AHLIA INSURANCE COMPANY held the number of (5) meetings over the past year, in the following details:

Date of the meeting	No of Attendees	Number of Attendance by Proxy	Name of Absent Members
28/02/2021	7	None	None
05/04/2021	7	None	None
14/06/2021	7	None	None
06/09/2021	6	None	HH Sheikh Zayed Bin Surror apologized for not attending
06/12/2021	7	None	None

- HH Sheikh Zayed Bin Suror apologized for not attending the meeting dated 06/09/2021, and the board approved the apology.

**9. Number of board resolution passed during the 2021 fiscal year along with its meeting convention dates:**

No passing decisions were issued.

**10. Statement of the tasks and function delegated by the Board of Directors to the Executive Management during the 2021 fiscal year:**

In addition to the powers of the General Manager of the Company stipulated in Articles No. (27) and (28) of the Company's Articles of Association, whether by running the Company's business, defending its rights, representing it before others, empowering lawyers and appealing against the judgments. As well as the General Manager Mr. Mohamad Mazhar Hamadeh being authorized to sign on behalf of the Company in all administrative, technical and legal transactions, and has the right to authorize others to sign all or some of the foregoing authorization till 07/01/2023. He also has the right to appoint and dismiss employees, determine their salaries, allowances, promotion, transfer, and rules of discipline and to carry out all the work required by the Company's management according to its purposes.

Name of the authorized person	Authorization validity	Authorization period
Mr. MOHAMMAD MAZHAR HAMADEH	Administrative powers and authorized to sign on behalf of the Company.	Until 07/01/2023

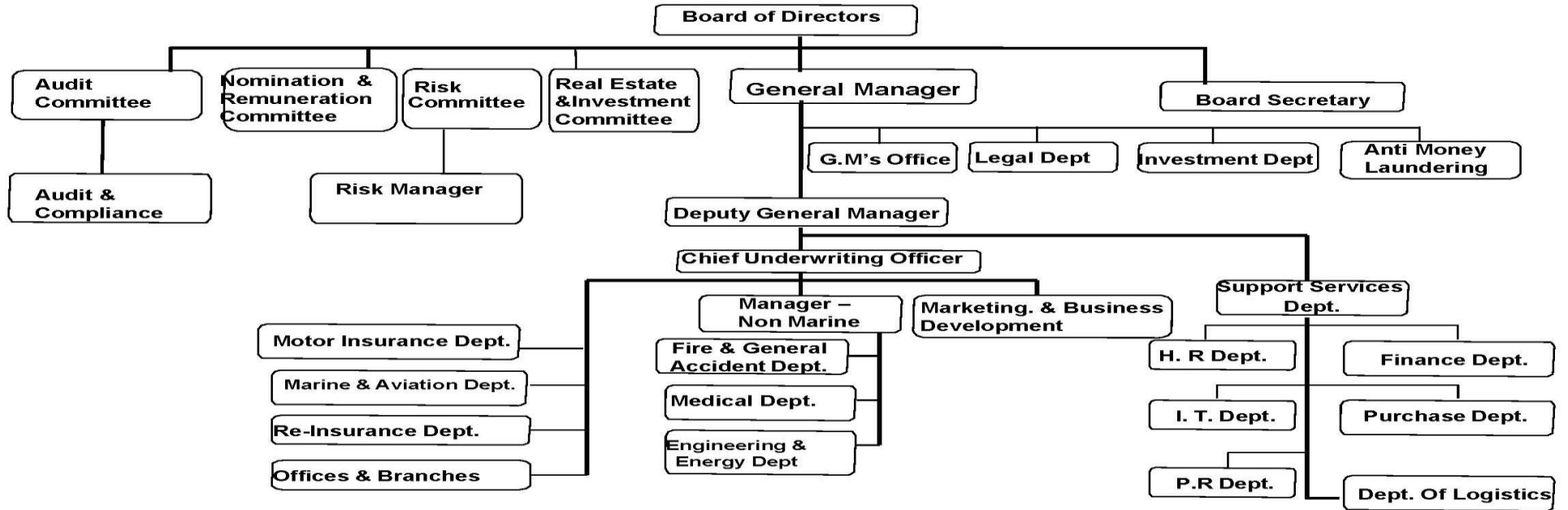
**11. Statement of the details of transactions mad with the related parties (stakeholder) during 2021:**

No deals were done with related parties during 2021.

12. Corporate Structure:



## Al Ain Ahlia Insurance Company Organization Chart



**13. A detailed statement of the names of senior executives in the first and second grades of the Company and the total salaries and bonuses paid to them of the year 2021:**

No.	Position	Date of Appointment	Total Salaries and Allowances Paid in year 2021 (AED)	Total Bonuses Paid in year 2021 (AED)
1	Mr. MOHAMMAD MAZHAR HAMADEH General Manager	20/03/1976	4,138,164	2,657,748
2	Mr. Mark Cockayne Chief Underwriting Officer	08/01/2019	1,200,000	200,000

**Fourth: External Auditors' Fees: Grant Thornton**

**Grant Thornton:**

- The external audit company is independent of the company and the board of directors, the auditors perform the audit works, verifying the accuracy of the financial statements and monitoring the company's accounts for the fiscal year in which it was appointed. In order to perform its mission, the auditors have the right to review all the company's books, records, and documents at all times and to request data and clarifications that it sees fit. It is necessary to obtain it and to verify the company's assets and obligations.
- Grant Thornton is one of the world's leading independent audit, tax, and advisory firms.
- Grant Thornton companies operate in more than 130 countries and have approximately more than 58,000 employees.
- Grant Thornton is one of the leading business advisors helping critical organizations unleash their growth potential. Its brand is also recognized on a global level, as one of the major global accounting organizations.
- Grant Thornton Company has extensive experience in the field of audit, tax and consulting services, which made it qualified to provide clients with a series of consultations through its services. The company has won many international awards.
- The external auditor shall attend the General Assembly meeting and verify the procedures followed in calling for that meeting. He shall express his opinion on the Company's budget and on any irregularities that may have occurred during

the fiscal year regarding the provisions of the Company's Articles of Association or the Companies Law or the resolutions of the General Assembly.

- 1. Auditors Fees:** Grant Thornton took over the Company's external audit of the year 2021, which was selected in accordance with the shareholders' resolution at the meeting of the General Assembly in 2021, Where renewed to them at the General Assembly meeting in 2021, their annual fees totaling AED 365,000/. According to the following detail, paid a fee of AED 245,000/- for the audit of the annual financial statements, an amount of AED 40,000/- for the audit of the first quarter, an amount of AED 40,000/- for the second quarter, and the same amount for the third quarter.

**2.**

<b>Name Of Audit Office</b>	<b>Grant Thornton</b>
<b>Partner Auditor</b>	<b>Mr. Samer Hijazi</b>
Number of years served as an external auditor for the Company	<b>One Year</b>
The number of years that the partner auditor spent auditing the company's accounts	<b>One year</b>
Total fees for the auditing the financial statements of 2021 (in AED)	<b>AED 365,000/=</b>
The fees and costs of the special services other than auditing of the financial statements in 2021 (in AED), and in case there are no other fees, this shall be expressly stated.	<b>None</b>
The details and nature of other services provided (if any), and in case there are no other services, this shall be expressly stated.	<b>None</b>
A statement of the other services performed <u>by an external auditor other than</u> the Company's auditor in 2021 (if any), and in case there is no another auditor, this shall be expressly stated.	<b>None</b>

- 3. A statement of the reservations made by the company's external auditor in the interim and annual financial statements for 2021.**

No reservations made by the company's auditor.

**Fifth: Statement of Board Committees:**

**1. Audit Committee**

- **Mr. FAYSAL JASIM AL KHALUFI**, Audit Committee Chairman's acknowledges his responsibility for the Committee policy in the company, review of its work mechanism and ensuring its effectiveness. The purpose of this committee is to support the role of the

Board of Directors in its responsibilities to represent shareholders in relation to the audit of financial information and corporate governance matters on a regular basis to ensure the effective use of available resources. As well as the supervision and follow-up of the independence of the external auditor, the objectivity and the review of internal audit systems.

**2. The Audit Committee consists of the following Excellences:**

**HE/ FAYSAL JASIM AL KHALUFI**

**Chairman**

**HE/ KHALID MOHAMED AL BADIE AL DHAHERI**

**Member**

**HE/ MOHAMED ABDUL JABBAR AL SAYEGH**

**Member**

- The Committee shall carry out all the specialties and tasks stipulated in Article No. (61) of the Resolution of the Chairman of the Board of Directors of the Securities and Commodities Authority No. (3/R.M) of the year 2020.

**The Audit Committee held (5) meetings in the presence of all its members during 2021 with the following dates:**

<b>Meeting Number</b>	<b>Date</b>
<b>First Meeting</b>	<b>11/02/2021</b>
<b>Second Meeting</b>	<b>22/02/2021</b>
<b>Third Meeting</b>	<b>27/05/2021</b>
<b>Fourth Meeting</b>	<b>25/08/2021</b>
<b>Fifth Meeting</b>	<b>21/11/2021</b>

**3. Nomination & Remuneration Committee:**

- Mr. MOHAMED ABDUL JABBAR AL SAYEGH**, Nomination & Remuneration Committee Chairman's acknowledges his responsibility for the Committee policy in the company, review of its work mechanism and ensuring its effectiveness.
- The main purpose of the Nomination and Remuneration Committee is to define policies and criteria of the Board of Directors elections, in addition to periodic review of the capabilities and skills required in the Board, the preparation of human resource policies and training. Ensuring the independence of independent members and ensuring that there are no conflicts of interest in the membership of the Boards of Directors and other companies, as well as determining compensation and bonus policies for Board members and senior executives.
- The Nomination and Remuneration Committee consists of the following excellence's:**

**HE/ MOHAMED ABDUL JABBAR AL SAYEGH**

**Chairman**

**HE/ GHAITH HAMMEL AL GHAITH AL QUBAISI**

**Member**

**HE/ FAYSAL JASIM AL KHALUFI**

**Member**

- The Committee shall carry out all the specialties and tasks stipulated in Article No. (59) of the Resolution No. (3/R.M) of the year 2020 of the Chairman of the Board of Directors of the Securities and Commodities Authority.
- The Nomination and Remuneration Committee held (5) meetings in the presence of all its members during 2021 with the following dates:

Meeting Number	Date
First Meeting	11/02/2021
Second Meeting	22/02/2021
Third Meeting	21/03/2021
Fourth Meeting	25/08/2021
Fifth Meeting	21/11/2021

**4. Risk Committee:**

- **Mr. GHAITH HAMMEL AL GHAITH AL QUBAISI**, Risk Committee Chairman's acknowledges his responsibility for the Committee policy in the company, review of its work mechanism and ensuring its effectiveness.
- The Risk Committee formed by the resolution of the Board in the Board meeting No. (144) dated 28/02/2021, and the main purpose of the Risk Committee is to develop comprehensive strategies and policies for risk management that are consistent with the nature and size of the company's activities, and to monitor their implementation, review and update based on internal changing factors. and external affairs of the company, maintaining an acceptable level of risks that the company may face, ensuring that the company does not exceed this level, supervising the company's risk management framework, evaluating the effectiveness of the framework and mechanisms for identifying and controlling risks, and providing guidance to management – as needed – to help it improve its risk management practices and /or mitigating certain risks and obtaining a guarantee from the executive management and the internal audit that the risk processes and systems are working effectively with the presence of appropriate controls and adherence to the approved policies, in addition to the presence of periodic reports on risks in the company.
- **The Risk Committee consists of the following excellence's:**

**HE/ GHAITH HAMMEL AL GHAITH AL QUBAISI**  
**HE/ KHALID MOHAMED AL BADIE AL DHAHERI**  
**HE/ MOHAMED ABDUL JABBAR AL SAYEGH**

**Chairman**  
**Member**  
**Member**

**HE/ MOHD MAZHAR HMAMDEH**

**Member**

- The Committee shall carry out all the specialties and tasks stipulated in Article No. (59) of the Resolution No. (3/R.M) of the year 2020 of the Chairman of the Board of Directors of the Securities and Commodities Authority.
- The Risk Committee held (4) meetings in the presence of all its members during 2021 with the following dates:

Meeting Number	Date
First Meeting	12/03/2021
Second Meeting	27/05/2021
Third Meeting	19/08/2021
Fifth Meeting	21/11/2021

**5. Real Estate and Investment Committee:**

- **Mr. Khalid Mohamed Jouan Al Badie Al Dhaheri**, Real Estate and Investment Committee Chairman's acknowledges his responsibility for the Committee system in the company, review of its work mechanism and ensuring its effectiveness.
- The Board formed the Real Estate and Investment Committee by the diction Board of Director No. (73) dated 15/04/2007 in order to devise and observe the investment strategy as intended and submitted suggestion on different investment field without canceling its powers or the authority of the Chairman of the Board of Directors in accordance with the Articles of Association of the Company and resolutions of the General Assembly.

• **and Investment Committee consists of the following Excellency's:**

**HE/ KHALID MOHAMED AL BADIE AL DHAHERI**

**Chairman**

**HE/ GHAITH HAMMEL AL GHAITH AL QUBAISI**

**Member**

**HE/ MOHAMED ABDUL JABBAR AL SAYEGH**

**Member**

**MR/ MOHAMMAD MAZHAR HAMADEH**

**Member**

The Real State and Investment Committee held (21) meetings in the presence of all its members during 2021 with the following dates: (February 12, April 12, April 15, April 22, May 03, May 27, June 10, June 24, June 27, July 01, July 04, July 08, July 26, August 29, August 19, August 25, September 02 30 September, 06 October, 22 November, 09 December).

**Sixth: Committee of follow-up and supervision on the transactions of Insiders:**

1. Pursuant to Article No. (33) of the Resolution No. (3/R.M) of the year 2020 of the Chairman of the Board of Directors of the Securities and Commodities Authority, in relation to the criteria of institutional discipline and the governance of public joint stock companies. On 14/06/2016, a committee was formed to assume responsibility for managing, following up and supervising the transactions of Insiders and their properties, and maintaining a register for them. Whereas the committee consists of:
  - Mr. Yaser Ibrahim Hmedan General Legal Counsel
  - Mr. Hassan Housam Al Sayed Manager of the Internal Audit Department - Compliance officer
  - Mr. Mohammad Kashif Khan Finance Manager
2. Yaser Ibrahim Hmedan, Hassan Housam Al Sayed and Mohammad Kashif Khan acknowledge their responsibility for the follow-up and supervision system on transaction of the insiders in the company, review of its work mechanism and clarifying and ensuring its effectiveness.
3. **The Committee has accomplished during 2021**  
 The Committee held its meeting on 07/12/2021 and reviewed the e-mail sent by Messrs./ Abu Dhabi Securities Exchange dated 20/06/2021 Regarding the identification of the list of Insiders and were provided with The Abu Dhabi Securities Exchange in the list of insiders., also the Committees held its second meeting on 20/12/2021 and reviewed the e-mail sent by Messrs./ Abu Dhabi Securities Exchange dated 15/12/20210. Regarding the identification of the list of Insiders and were provided with The Abu Dhabi Securities Exchange in the list of insiders.

**Seventh: Internal Audit System:**

1. The Company's Internal Audit Department exercises its roles in accordance with the provisions of Article No. (55) of the Resolution No. (3/R.M) of the year 2020 of the Chairman of the Board of Directors of the Securities and Commodities Authority. Consequently, it has sufficient independence to perform its roles and is directly subordinate to the Board of Directors, who acknowledge his responsibility for the Internal Audit System, its audit and effectiveness.
2. **Mr. / Hassan Housam Al Sayed** is the Director of the Internal Audit Department, who has also been assigned as a Compliance Officer since 2010. He has accounting and management experience in a number of companies in addition to working as an external auditor in the Kingdom of Bahrain.



3. The Company adopts the application of international standards of internal audit in order to achieve the required purposes efficiently and with less economical cost, in relation to the basics of internal audit to ensure the following:
  - A- Plausibility and compatibility of information and data.
  - B- The extent of compliance with policies, plans, procedures, regulations, laws and instructions.
  - C- The extent of the protection of the Company's assets and properties.
  - D- The extent to which activities, processes and programs are aligned with the specified strategic purposes and objectives, and to ensure the application of these activities, processes and programs by the supervisory bodies according to the specified plans and objectives.
  - E- Emphasizing preventive control, intended towards desired achievements and encourages the repetition of its performance, in order to prevent undesired events and correct improper actions.
  - F- Emphasizing the integrity and efficiency of the internal control elements represented in the following:
    - Regulatory Authority.
    - Risk Assessment.
    - Internal Control Activities.
    - Information & Communications.
    - Control & Inspection.
4. The Internal Audit Department, represented by the Director of Internal Audit Department, is responsible for the following:
  - Preparing the annual control plan in coordination with the Audit Committee and the directors of the concerned departments or heads of the other divisions of the Company.
  - Executing the approved internal audit plan as well as executing any other special tasks or projects requested by the Board of Directors.
5. The Director of the Internal Audit Department shall submit detailed reports to the Audit Committee and then to the Board of Directors on the evaluation of the internal control system, on a regular basis and when necessary and at any time, in accordance with the requirements of such evaluation to provide feedback and make suggestions to fill the gaps in the internal control system.
6. In 2021, the Company did not face any major problems to be dealt with by the Internal audit Department, which in case of occurrence; the Internal audit Department will deal with them properly and according to the nature of the problem, which may differ from one another in its causes and components. In addition to submitting reports with facts and solutions to the Board of Directors.

7. The Director of the Internal Audit Department is also assigned by the Board of Directors as the Compliance Officer to verify the compliance of the Company and its employees with the issued laws, systems, resolutions and regulations.
8. five reports were issued by the Internal Audit Department to the Board of Directors for the Year 2021.

**Eighth:** The Company did not commit any violations during the fiscal year of 2021.

**Ninth: Code of Conduct:**

The Company applies the system of the Code of Conduct, on the Board of Directors, the Higher Management and the employees. The Code of Conduct, which covers the general rules of ethics and covers a wide range of procedures and practices in conformity with all relevant legislation and local customs.

**Tenth: Corporate Social Responsibility:**

AL AIN AHLIA INSURANCE COMPANY

has many social contributions and partnerships with community institutions and centers. In 2021, the Company, in order to enhance its external relations, supported and sponsored a number of events for governmental, social, and educational bodies with a total amount of AED 800,000 including an amount of AED 50,000 for the Emirates Traffic Safety Association and an amount of AED 750,000 to the Golden Award decided by the Sixth Consultative Ministerial Meeting of the Member States of the Abu Dhabi Dialogue, held in October 2021 in Dubai under the chairmanship of HE the Minister of Human Resources and Emiratization. In addition to the interest of the Company in preserving the safety of the environment by reducing the use of paper and reusing it and reducing water and electricity consumption. Also the Company was keeping maintaining the precautionary measures to limit the spread of the Corona epidemic through sanitization procedures and contracting with specialized health centers to conduct periodic examinations at the company's expense for employees to detect the Corona virus and applying the principle of social distancing between employees through the implementation the flexible work and remote work.

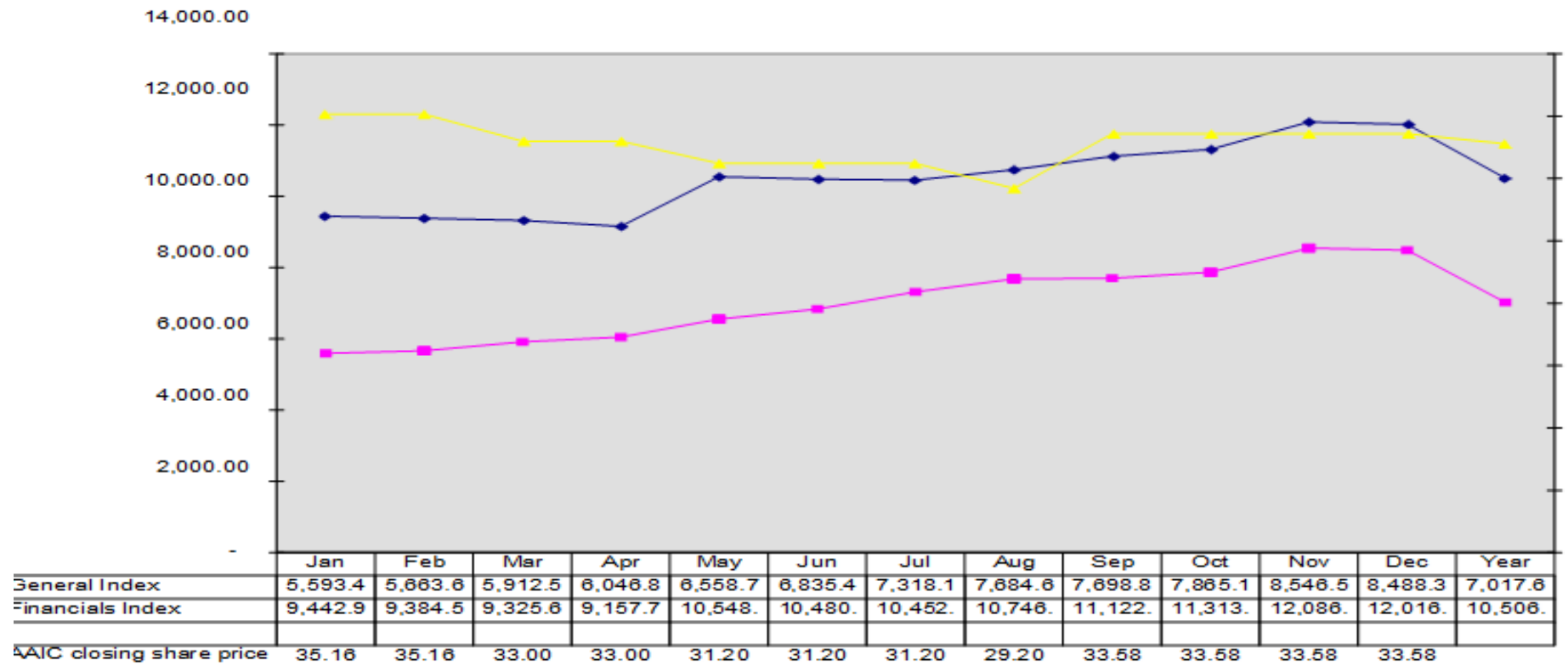
**Eleventh: General Information:**

1. **A statement of the Company's share price on the Abu Dhabi Securities Exchange (closing price, highest price and lowest price) at the end of each month during the fiscal year 2021.**

Company's shares in the market (Highest Price & Lowest Price) at the end of each month during the year 2021			
Month	High (52)	Low (52)	Close
Jan-2021	37.00	29.20	35.16
Feb-2021	37.00	29.20	35.16
Mar-2021	37.00	29.20	33.00
Apr-2021	37.00	29.20	33.00
May-2021	37.00	29.20	31.20
Jun-2021	37.00	29.20	31.20
Jul-2021	37.00	29.20	31.20
Aug-2021	37.00	29.20	29.20
Sep-2021	37.00	29.20	33.58
Oct-2021	37.00	29.20	33.58
Nov-2021	35.16	29.20	33.58
Dec-2021	35.16	29.20	33.58

2. **A statement of the comparative performance of the Company's shares with the general market index and sector index to which the Company belongs during 2021:**

**AAIC Share price against General Index and Financials Index - 2021**



### 3. Distribution of Ownership of Equity (Individuals, Companies and Governments) on 31/12/2021, categorized as follows:

Distribution of ownership of equity (Govt, Companies, Individuals) as at 31-12-2021

بيان بتوزيع ملكية المساهمين كما في 2021-12-31 ( افراد و شركات و حكومات ) مصنفة على النحو التالي محلي وخليجي و عربي و اجنبي

Geographic Location	مؤسسات عامة Government			شركات Companies			افراد Individuals			المجموع Total		
	عدد المساهمين No. of Shareholders	( سهم ) الملكية ( Ownership (share)	%	عدد المساهمين No. of Shareholders	( سهم ) الملكية ( Ownership (share)	%	عدد المساهمين No. of Shareholders	(السهم ) الملكية ( Ownership (share)	%	عدد المساهمين No. of Shareholders	( سهم ) الملكية ( Ownership (share)	%
UAE	0	-	0.00	10	4,545,040	30.30	158	10,454,960.00	69.7	168	15,000,000	100
GCC	-	-	-	-	-	-	-	-	-	-	-	-
ARAB	-	-	-	-	-	-	-	-	-	-	-	-
FOREIGN	-	-	-	-	-	-	-	-	-	-	-	-

### 4. A statement of shareholders holding 5% or more of the Company's capital as on 31/12/2021:

Statement of shareholders who owns 5% or more of total capital of the company as at 31-12-2021

Name (Eng)	%	No. of Shares	Name (Arb)
Mamoura Diversified Global Holding PJSC	19.703	2,955,450	شركة المعمورة دايفيرسيفايد جلوبال هولدينغ (ش م ع)
Mohamed Jouan Rashed Albadie Aldhaheri	10.282	1,542,307	محمد جوعان راشد البادي الظاهري
Khaled Mohamed Jouan Albadie Aldhaheri	5.455	818,216	خالد محمد جوعان راشد البادي الظاهري
<b>Total</b>	<b>35.44</b>	<b>5,315,973</b>	

### 5. Distribution of ownership of equity as at 31/12/2021:

Distribution of ownership of equity as at 31-12-2021

بيان بتوزيع ملكية المساهمين كما في 2021-12-31

No. of shares ranging from and to	No. of shareholder	Total No. of shares	Percentage of total No. of shares
< 50,000	117	1,365,759	9.105%
50,000 - <500,000	45	6,292,076	41.947%
500,000 - <5000,000	6	7,342,165	48.948%
5,000,000 & above	0	0	0.000%
<b>TOTAL</b>	<b>168</b>	<b>15,000,000</b>	<b>100.000%</b>

**6. Controls of Investors Relationship:**

In 2015, in accordance with the requirements of the governance controls, the Company nominated a person who follow up the Investor relationship work which is now follow up by Mr. Khalid Walid Al Omari, to assume all tasks related to managing the Investors Relationship, in addition to creating a tab on the Company's website [https://www.alaininsurance.com/Investor%20Relations\\_New.html](https://www.alaininsurance.com/Investor%20Relations_New.html) for the Investors Relationship, noting that the contact data are as follows:

<b>Company's Telephone No.</b>	:	02/6119999
<b>Mobile No.</b>	:	050/4959501
<b>Fax No.</b>	:	02/4456685
<b>Email of the authorized person</b>	:	<a href="mailto:Khalid.omari@alaininsurance.com">Khalid.omari@alaininsurance.com</a>

**7. Special Resolutions that were presented in the 2021 General Assembly :**

Approving the proposal of the Board of Directors to make voluntary contributions for the purposes of community service and authorize the Board of Directors to determine the parties to which these amounts will be allocated. The voluntary contributions shall not exceed (2%) of the average net profit of the Company during the two fiscal years of (2020/2021) and subject to the provisions of the Commercial Companies Law No. 2 of the year 2015 and its amendments Also approving the amendment on the article of association of the Company to inline with Companies law and its amendment.

**8. The Name of the Board Secretary and the Date of his appointment:**

**Yaser Ibrahim Hmedan** – he joined AAIC on 01/09/2020. Yaser is a lawyer and legal Consultant, he has a LLB, LLM. He has practiced as Lawyer and has experience in corporate law, insurance, governance, commercial law, the work of the board of directors and joint-stock companies, he worked with multiple local, Arab, and international entities. Among the tasks of his work is to carry out all the legal and administrative functions for board meetings, including preparing for meetings, informing members of the dates, providing them with information and developments in governance and corporate laws and various laws. His position is the main point of contact for all board members, preparing minutes and their drafts, and organizing the record of board disclosures in addition to all other required.

**9. Highlights of the Company's significant events during the year 2021:**

The Company did not encounter any significant events during 2021.

**10. A statement of the deals carried out by the company that is equal to 5% or more of the company's capital during the year 2021.**

There is deals carried out by the company that is equal to 5% or more of the company's capital during the year 2021

**11. Statement of the Emiratization percentage in the Company at the end of 2019, 2020 and 2021:**

The percentage of Emiratization at the Company reached

<b>2019</b>	<b>15.27%</b>
<b>2020</b>	<b>17.07%</b>
<b>2021</b>	<b>15.00%</b>

**12. Statement of projects and innovative projects and initiatives carried out by the Company or being developed during 2021 :**

bonbo

# Al Ain Ahlia Insurance Co.

Incorporated in Abu Dhabi by Law (18) of the year 1975, and Under Registration No. 3 dated 8/8/1984 And Subject to the Provisions of the Insurance Laws and Regulations Paid Capital AED 150,000,000



Since 1975

## شركة العين الأهلية للتأمين

تأسست في أبوظبي بموجب القانون رقم (18) لسنة 1975 ومسجلة تحت رقم 3 في 8/8/1984 وتخضع لأحكام قانون تنظيم أعمال التأمين رأس المال المدفوع 150,000,000 درهم

### Signing of the Governance Report:

Internal Audit  
Department Manager

Hassan Housam Al Sayed

Chairman of the Nomination &  
Remuneration Committee

Mr. Mohamed Abdul Jabbar Al Sayegh

Chairman of the Audit  
Committee

Mr. Faysal Jasim Al Khalufi

Chairman Of The Board Of Director

Mr. Mohamed Jouan Rashed Al Badie Al Dhaeri

Date: 16/02/2022

Stamp:





Al Ain Ahlia Insurance Co.



شركة العين الأهلية للتأمين

ENVIRONMENTAL, SOCIAL AND CORPORATE GOVERNANCE REPORT 2021  
ESG SUSTAINABILITY

Approved by the Board of Directors  
In the Board Meeting (01/2022) held on 16/02/2022



S&P Global  
A-stable



Sponsors of  
صندوق  
الوطن  
SANDOOQ AL WATAN

Sponsors of  
ETSS  
جمعية الإمارات للسلامة المرورية  
Emirates Traffic Safety Society



## **Introduction:**

- **Al Ain Al Ahlia Insurance Company (PJSC) always strives and seeks to maintain the pioneering approach in sustainability and to ensure its integration with the company's business and assure its application at all levels in accordance with the instructions of the Concerned Authorities, in addition to encourage the concerned and relevant parties to follow the approved mechanisms for creating added value in sustainability through the various fields of the company's businesses.**
- **Al Ain Al Ahlia Insurance Company exerts vigorous and deliberate efforts to develop the sustainability culture and create a state of comprehensive, integrated and transparent dialogue towards consolidating the sustainability principle.**
- **Issuing the Sustainability Report of 2021 is a continuation of the efforts and initiatives of Abu Dhabi Securities Exchange with the specialized Authorities in the State for adopting, supporting and promoting the best sustainability practices in Public Joint Stock Companies in accordance with the environmental, social standards ESG and in line with the Governance Guide issued by the Decision of His Excellency the Chairman of the Board of Directors of the Securities and Commodities Authority No. (3 / R.M of 2020) regarding the Governance Guide for Public Joint Stock Companies.**

## **Objective:**

- The efforts of Al Ain Al Ahlia Insurance Company are always focused on maintaining its pioneering role through its permanent and continuous cooperation with all Insurance Companies operating, whether within the Insurance Market in the State or companies that operate in the rest of the regional, Arab and international markets .
- The company also seeks the optimal application of the governance rules and compliance with the laws, regulations and decisions issued by the concerned Authorities, particularly the UAE Central Bank, the Securities and Commodities Authority and Abu Dhabi Securities Exchange.
- The company also seeks to strength the teamwork between the various Insurance Companies in the State through its continuous cooperation in the Emirates Insurance Association.
- The company was keen during the year 2021 to provide a healthy and safe work environment, to be inline with the guidance of the UAE government to combat the spread of the Covid-19, as the Company encouraged the employees to obtain vaccinations in addition to providing weekly PCR tests for all employees at the company's expense and that is to encourage everyone in order to reduce the control of the spread of this virus.

## **Preserving Values and Promoting Innovation:**

- Our vision in Al Ain Ahlia Insurance Company as a pioneering national company has always guided to exert efforts in sustainability by embodying the values of cooperation, love, harmony and development that characterize the United Arab Emirates Society and the established values that also form the foundations on which all our activities are based.
- Our initiatives in the company started from investing in our employees and enhancing their insurance and practical knowledge, and through our fruitful and transparent cooperation with all our customers, which allowed enhancing the experience, setting solid rules and building a strong reputation in the customer service field and meeting their requests and requirements.
- The Company has followed an approach to encourage innovation, promote the principle of entrepreneurship, and apply best practices that are socially and environmentally responsible.

## **Our Sustainability Approach:**

- **Our sustainability approach does not always stop evolving, which allows us to continue to reinforce our responsibility, supervise our various capital flows and understand the interlinkages between what is best, in addition to our support in consolidating a comprehensive and integrated approach towards its various groups in terms of the decision-making and practices, and keeping our concentration focused on creating value in the short, medium and long term.**
- **This report represents an important part of our relentless efforts to open and transparent communication with relevant and concerned parties internally and externally, as well as being part of our internal measures to monitor operations and ensure full harmony between our operations and practices on the one hand, and our strategic vision on the other hand.**
- **The company shall be committed to prepare this report annually .**
- **The company is committed to prepare the financial statements in accordance with the International Financial Reporting Standards (IFRS 4) approved by the International Accounting Standards Board (IASB) and to publish them in accordance with the Regulatory Requirements of the Securities and Commodities Authority in the United Arab Emirates.**

## **Corporate Social Responsibility:**

- The company abides by its social responsibility by balancing its main businesses with the needs of the society, in which the company operates, and undertaking the management of social responsibility permanently .
- The company has undertaken many initiatives, including providing financial or moral support to specific groups of society and providing contributions in some community activities .
- The company also participated in the launching session of special label standards for gender balance for the Private Sector, which was the outcome of the Government Accelerator Team.

## **Environmental, Social and Governance Standards:**

- **Efficient Energy Use:**

Based on the company's keenness on optimal use of energy and saving consumption in all fields in a manner that would have a good impact on the environment and health, the company, at the level of the General Administration or Branches, replaced lamps and lighting tools with modern types of low consumption, which was reflected in saving the consumption value and energy bills in addition to reducing emissions.

- **Water Conservation:**

The company has monitored the water consumption and replaced some water distribution devices with modern types that work on the principle of reducing consumption in a manner that would be positively reflected on the environment and public safety.

## **Electronic System and Remotely Working:**

- With the global outbreak of the Corona epidemic, the company intended to adhere to the Government Directives and Instructions issued by the Competent Authorities, whether in terms of promoting remote work or conducting the necessary examinations to detect corona disease.
- The company developed its electronic systems and prepared the modern electronic system for the work of the specialized Departments and the connection between them. It speeds up the production process and handling claims.
- The company has prepared modern electronic applications for selling insurance policies through computers and mobile devices, in order to facilitate payment and obtaining the document electronically, quickly and safely.
- The company applies and follows the highest standards in electronic security and data protection in a confidential and effective manner.
- The Company's Departments have scanned all paper files, so that the work environment has become paperless, which has important environmental, health and financial implications.
- -The company has updated the anti-virus protection programs by purchasing reliable and well-known programs in the field of information security and data protection.
- According to the procedures followed, the work environment in the company is now ready to work remotely when needed.
- -In line with the recent legislation applied in UAE, the company has implemented modern methods of work in order to reduce friction between employees and reduce opportunities for the spread of the epidemic, as the company circulated programs to employees for flexible work, whether to work remotely.
- Through implementing the electronic systems, the work environment in the company has become compatible with the latest global trends, especially the adoption of the green environment system and the reduction of paper consumption in order to preserve a clean and sustainable environment.

- **Health and Safety Standards:**

- The company provides health insurance for all its employees and their families at the expense of the company. The company also provided a healthy environment suitable for working continuously, whereas there are sterilization devices, personal cleaning materials, protective masks and gloves that protect the general environment for working in the company and reduce environmental and health pollution as much as possible.
- The company agreed with specialized medical centers to provide PCR tests on a weekly and mandatory basis for all employees and at the expense of the company,
- The company provides thermal examination devices at the entrance gates to the company's building and branches.

- **Average Salaries between Men and Women:**

The company follows a clear approach to the salary and wages policy on the basis of competence and experience in accordance with unified standards for both men and women.

- **Social Diversity between the Genders:**

The company is characterized by the social diversity between the genders and equating the percentage of male or female workers in various senior, medium and ordinary jobs.

- **Emiratisation:**

- Based on the Emiratisation initiatives launched by the Government of the United Arab Emirates, Al Ain Ahlia Insurance Company is considered one of the first Insurance Companies that has always adhered to the Emiratisation Policy and achieved rates exceeding the required percentages since the establishment of the company in 1975.
- The company provides support to local employees in order to pursue their academic studies.
- The company motivates the United Arab Emirates citizens to learn the skills and knowledge necessary for career advancement.
- Citizens are supported in achieving their professional goals by granting them flexible working hours.
- The company is working to be competitive in the business environment during and after the pandemic.



## • **Efforts for Increasing Emiratisation:**

1. By creating new job opportunities.
2. Providing flexible working hours, particularly for female employees who are mothers.
3. Implementing a policy of equal opportunities in the recruitment process (males and females).
4. Reducing the gender wage gap.
5. Granting rewards and encouragement to employees based on their skills, talents and performance.
6. Evaluating all job applicants based on their own competency, skills, experience, capabilities and potentials.
7. Confirming that there are development opportunities within the company and that these opportunities are open to everyone.
8. Setting the necessary plans for providing a healthy work environment in the workplace.

## • **Independence of the Board of Directors:**

- The company's Board of Directors consists of seven members who are citizens of the United Arab Emirates. Most of them are independents.
- There is a complete separation between the Chairman of the Board of Directors and the Executive Management of the Company, whereas the Chairman of the Board of Directors does not undertake or practice any work of the Executive Management.

- **Governance and Institutional Discipline Rules:**

- In 2021, the company has updated its articles of association to be in accordance with the provisions of the Companies Law and its amendments. The new article of association allows holding the general meetings of the company such as AGM, Board of Directors and Committees Meeting remotely and electronically, and allows sending invitations to shareholders by text messages and e-mail.
- The company follows and applies the Corporate Governance Rules for Public Joint Stock Companies.
- The Audit Committee, the Nomination and Remuneration Committee and the Risk Committee emanate from the Board of Directors of the Company.
- The company has a specialized Internal Audit Department that is directly headed by the Audit Committee and the Board of Directors.
- In line with the updated Governance rules, the company has reviewed its policies, especially the policy of nominations and remuneration, and AML policy and procedures.
- The General Assembly of the Company appoints an independent auditor who presents his report and financial statements independently in the meetings of the shareholders and the Board of Directors. They are disclosed according to the rules and principles followed and applied to the Public Joint Stock Companies.
- The company discloses its General Assembly meetings and core and essential events when they occur.

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